

**TOWN OF OAK CREEK  
OAK CREEK, COLORADO**

**FINANCIAL STATEMENTS  
WITH  
INDEPENDENT AUDITORS' REPORT**

**FOR THE YEAR ENDED  
DECEMBER 31, 2019**

**TOWN OF OAK CREEK, COLORADO  
BOARD OF TRUSTEES  
December 31, 2019**

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## FINANCIAL SECTION

# Town of Oak Creek

## Management Discussion and Analysis

### December 31, 2019

The discussion and analysis of the Town of Oak Creek's financial performance provides an overall review of the Town's financial activities for the year ended December 31, 2019. The intent of this discussion and analysis is to look at the Town's financial performance as a whole. Readers should also review the financial statements and the notes to the financial statements to broaden their understanding of the Town's financial performance.

### Financial Highlights

The Town of Oak Creek's governmental net position increased by \$417,614 and business-type net position increased by \$30,091 for the year.

- The assets of the Town exceeded its liabilities at the close of fiscal year 2019 by \$12,896,135 (*net position*). Of this amount, \$2,143,319 (*unrestricted net position*) may be used to meet the Town's ongoing obligations or unforeseen expenses.
- As of the close of fiscal year 2019, the Town's General Fund reported an ending fund balance of \$143,812 compared to the fiscal year 2018 balance of \$177,748.
- At the end of 2019 unrestricted net position for the proprietary funds (business-type activities) was \$2,017,927 or 80% of total 2019 operating expenses.
- General Fund 2019 revenues increased by \$461,636 to \$1,194,623.
- General Fund expenditures increased in 2019 by \$617,348 to \$1,383,457.

### Using the Basic Financial Statements

The Basic Financial Statements consists of the Management's Discussion and Analysis (this section) and a series of financial statements and notes to those statements. These statements are organized so that the reader can understand the Town of Oak Creek as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The first two statements are government-wide financial statements - the Statement of Net Position and the Statement of Activities. Both provide long and short-term information about the Town's overall financial status.

The remaining statements are fund financial statements that focus on individual parts of the Town's operations in more detail. The governmental fund statements tell how general Town services were financed in the short term as well as what remains for future spending. The Town has two governmental funds: the General Fund, and one fiduciary fund, LiveWell.

# Town of Oak Creek

## Management Discussion and Analysis

### December 31, 2019

Fiduciary fund statements provide information about financial relationships where the Town acts solely as a trustee or agent for the benefit of others to whom the resources in question belong. The LiveWell Fund ceased to exist in 2019.

Proprietary fund statements offer short and long-term financial information about the activities that the Town operates as a business. The Town operates four proprietary funds as follows:

- Electric Fund
- Water Fund
- Sewer Fund
- Trash Fund

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

### **Financial Analysis of the Town as a Whole**

The Town's total net position was \$12,896,135 as of December 31, 2019 and \$12,448,430 as of December 31, 2018. This represents an increase of \$447,705 or 3.5%.

### **Government-Wide Financial Statements**

The government-wide statements report information about the Town as a whole using accounting methods similar to those used by private businesses. The statements include all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Town's net position and how it has changed. The change in net position is important because it tells the reader that for the Town as a whole, the financial position of the Town has improved or diminished. The causes of this change may be the result of various factors, some financial, some not. Non-financial factors include facility conditions, and state or federal government required programs.

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes, intergovernmental revenues and taxes (*Governmental Activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*Business-type Activities*). The Governmental Activities of the Town include: general government, public safety (police), public works, parks and recreation and LiveWell. The Business-type Activities of the Town of Oak Creek consist of electric, water, sewer, and trash services.

# Town of Oak Creek Management Discussion and Analysis December 31, 2019

## Net Position

Net position might serve over time as a useful indicator of a government's financial position. In the case of the Town of Oak Creek, assets exceeded liabilities by approximately \$12.8 million at the close of 2019.

Net position of the Town at December 31, 2019 was as follows:

### CONDENSED STATEMENT OF NET POSITION

|                                  | Governmental Activities |                     | Business-type Activities |                      | Total                |                      |
|----------------------------------|-------------------------|---------------------|--------------------------|----------------------|----------------------|----------------------|
|                                  | 2019                    | 2018                | 2019                     | 2018                 | 2019                 | 2018                 |
| <b>ASSETS</b>                    |                         |                     |                          |                      |                      |                      |
| Current Assets                   | \$ 337,657              | \$ 320,581          | \$ 2,411,927             | \$ 2,198,539         | \$ 2,749,584         | \$ 2,519,120         |
| Noncurrent Assets                | <u>1,723,780</u>        | <u>1,202,884</u>    | <u>10,401,950</u>        | <u>10,663,543</u>    | <u>12,125,730</u>    | <u>11,866,427</u>    |
| Total Assets                     | <u>2,061,437</u>        | <u>1,523,465</u>    | <u>12,813,877</u>        | <u>12,862,082</u>    | <u>14,875,314</u>    | <u>14,385,547</u>    |
| <b>DEFERRED OUTFLOWS</b>         | <u>102,957</u>          | <u>52,892</u>       | <u>-</u>                 | <u>-</u>             | <u>102,957</u>       | <u>52,892</u>        |
| <b>LIABILITIES</b>               |                         |                     |                          |                      |                      |                      |
| Current Liabilities              | 73,551                  | 43,333              | 239,949                  | 208,607              | 313,500              | 251,940              |
| Noncurrent Liabilities           | <u>230,616</u>          | <u>108,915</u>      | <u>1,397,590</u>         | <u>1,507,228</u>     | <u>1,628,206</u>     | <u>1,616,143</u>     |
| Total Liabilities                | <u>304,167</u>          | <u>152,248</u>      | <u>1,637,539</u>         | <u>1,715,835</u>     | <u>1,941,706</u>     | <u>1,868,083</u>     |
| <b>DEFERRED INFOWS</b>           | <u>140,430</u>          | <u>121,926</u>      | <u>-</u>                 | <u>-</u>             | <u>140,430</u>       | <u>121,926</u>       |
| <b>NET POSITION</b>              |                         |                     |                          |                      |                      |                      |
| Net Investment in Capital Assets | 1,525,842               | 1,085,237           | 9,004,360                | 9,156,315            | 10,530,202           | 10,241,552           |
| Restricted                       | 68,563                  | 48,382              | 154,051                  | 140,054              | 222,614              | 188,436              |
| Unrestricted                     | <u>125,392</u>          | <u>168,564</u>      | <u>2,017,927</u>         | <u>1,849,878</u>     | <u>2,143,319</u>     | <u>2,018,442</u>     |
| Total Net Position               | <u>\$ 1,719,797</u>     | <u>\$ 1,302,183</u> | <u>\$ 11,176,338</u>     | <u>\$ 11,146,247</u> | <u>\$ 12,896,135</u> | <u>\$ 12,448,430</u> |

The statement of net position reflects a cash position totaling \$2,286,922 or 15% of total assets. The bulk of the Town's resources, \$12.1 million or 82% of total assets, are invested in capital assets. These assets consist of land and improvements, buildings, equipment, and utility system assets. The remaining 3% of total assets are receivables or prepaid expenses.

The Town of Oak Creek uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town of Oak Creek's investment in its capital assets is reported net of related debt, it should be noted that the funds needed to repay this debt must be provided from other sources since, in general, the capital assets themselves cannot be used to liquidate these liabilities. Unrestricted net assets may be used to meet the Town's ongoing obligations to citizens and creditors.

## Changes in Net Position

Governmental activities increased the Town of Oak Creek's net position by \$417,614. This was mostly due to grants used to purchase Oak Creek Mountain Park.

Business activities increased the Town's net position by \$30,091.



# Town of Oak Creek Management Discussion and Analysis December 31, 2019

A summary of the changes in net position is as follows:

## CONDENSED STATEMENT OF ACTIVITIES

|                            | Governmental Activities |                     | Business-type Activities |                      | Total                |                      |
|----------------------------|-------------------------|---------------------|--------------------------|----------------------|----------------------|----------------------|
|                            | 2019                    | 2018                | 2019                     | 2018                 | 2019                 | 2018                 |
| <b>PROGRAM REVENUES</b>    |                         |                     |                          |                      |                      |                      |
| Charges for Services       | \$ 205,049              | \$ 245,881          | \$ 2,070,492             | \$ 1,993,901         | \$ 2,275,541         | \$ 2,239,782         |
| Operating Grants           | 561,365                 | 137,473             | -                        | -                    | 561,365              | 137,473              |
| Capital Grants             | -                       | -                   | 44,082                   | 1,020,368            | 44,082               | 1,020,368            |
| Total Program Revenues     | <u>766,414</u>          | <u>383,354</u>      | <u>2,114,574</u>         | <u>3,014,269</u>     | <u>2,880,988</u>     | <u>3,397,623</u>     |
| <b>GENERAL REVENUES</b>    |                         |                     |                          |                      |                      |                      |
| Property Taxes             | 89,196                  | 91,028              | -                        | -                    | 89,196               | 91,028               |
| Specific Ownership Taxes   | 5,993                   | 7,610               | -                        | -                    | 5,993                | 7,610                |
| Sales and Use Taxes        | 290,306                 | 214,248             | -                        | -                    | 290,306              | 214,248              |
| Other Taxes                | 675                     | 2,583               | -                        | -                    | 675                  | 2,583                |
| Interest Income            | 40,864                  | 29,739              | 64                       | 58                   | 40,928               | 29,797               |
| Insurance Proceeds         | -                       | -                   | 8,750                    | -                    | 8,750                | -                    |
| Other Revenues             | 1,175                   | 4,425               | -                        | -                    | 1,175                | 4,425                |
| Total General Revenues     | <u>428,209</u>          | <u>349,633</u>      | <u>8,814</u>             | <u>58</u>            | <u>437,023</u>       | <u>349,691</u>       |
| Total Revenues & Transfers | <u>1,194,623</u>        | <u>732,987</u>      | <u>2,123,388</u>         | <u>3,014,327</u>     | <u>3,747,314</u>     | <u>3,747,314</u>     |
| <b>PROGRAM EXPENSES</b>    |                         |                     |                          |                      |                      |                      |
| General Government         | 188,659                 | 180,484             | -                        | -                    | 188,659              | 185,883              |
| Public Safety              | 279,516                 | 274,802             | -                        | -                    | 279,516              | 274,802              |
| Public Works               | 124,687                 | 126,169             | -                        | -                    | 124,687              | 120,770              |
| Culture and Recreation     | 184,147                 | 190,018             | -                        | -                    | 184,147              | 190,018              |
| Electric Operations        | -                       | -                   | 1,049,594                | 1,070,378            | 1,049,594            | 1,070,378            |
| Water Operations           | -                       | -                   | 500,449                  | 483,512              | 500,449              | 483,512              |
| Sewer Operations           | -                       | -                   | 404,847                  | 391,491              | 404,847              | 391,491              |
| Trash Operations           | -                       | -                   | 138,407                  | 130,144              | 138,407              | 130,144              |
| Interest                   | -                       | 2,888               | -                        | -                    | -                    | 2,888                |
| Total Program Expenses     | <u>777,009</u>          | <u>774,361</u>      | <u>2,093,297</u>         | <u>2,075,525</u>     | <u>2,870,306</u>     | <u>2,849,886</u>     |
| CHANGE IN NET POSITION     | 417,614                 | (41,374)            | 30,091                   | 938,802              | 447,705              | 897,428              |
| Net Position, Beginning    | <u>1,302,183</u>        | <u>1,343,557</u>    | <u>11,146,247</u>        | <u>10,207,445</u>    | <u>12,448,430</u>    | <u>11,551,002</u>    |
| NET POSITION, ENDING       | <u>\$ 1,719,797</u>     | <u>\$ 1,302,183</u> | <u>\$ 11,176,338</u>     | <u>\$ 11,146,247</u> | <u>\$ 12,896,135</u> | <u>\$ 12,448,430</u> |

Town of Oak Creek  
Management Discussion and Analysis  
December 31, 2019

**Financial Analysis of the Town's Funds**

The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds** - The focus of the Town's governmental fund is to provide information on near-term inflows, outflows, and balance of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.

**General Fund** – The General Fund went from a balance of \$177,748 to \$143,812. This decrease is principally the result of governmental activity operating costs exceeding revenue sources. Total General Fund revenues increased by \$461,636, while expenditures increased by \$617,348. In 2019 grant revenues as well as expenditures increased due to purchase of the land for Oak Creek Mountain Park.

**Proprietary Funds** - Proprietary funds have historically operated as enterprise funds using the same basis of accounting as business-type activities; therefore, these statements will essentially match the information provided in the statements for the business-type activities of the Town as a whole. The proprietary fund statements, however, will provide a greater level of detail than the information found in the government-wide statements.

**Electric Fund** – Electric Fund net position increased by \$172,042, following an increase of \$121,616 in 2018. Expenditures decreased by \$21,739, including \$14,972 in capital outlay. The cost to purchase power was \$6,967 more than the 2018 cost.

**Water Fund** – Water Fund net position decreased by \$84,411 after a 2018 increase of \$860,989. 2018 completed a major capital project with the first phase of reconstruction of the water distribution system and other Main Street-related work.

**Sewer Fund** – Sewer Fund net position decreased by \$53,443 compared to a decrease of \$58,464 in 2018.

**Trash Fund** – Trash Fund net position decreased by \$4,097 for the current year, up from a 2018 decrease of \$8,115. The Trash Fund is a tightly run enterprise to benefit the citizens of Oak Creek and includes an annual Clean-Up Day.

# Town of Oak Creek Management Discussion and Analysis December 31, 2019

## Capital Assets

Approximately 10% of the Town's capital assets support governmental activities. The majority of the value is invested in land, buildings and improvements.

|                                            | Balance<br>12/31/18 | Additions         | Deletions          | Balance<br>12/31/19 |
|--------------------------------------------|---------------------|-------------------|--------------------|---------------------|
| <b>Governmental Activities:</b>            |                     |                   |                    |                     |
| Capital Assets not being Depreciated:      |                     |                   |                    |                     |
| Land                                       | \$ 216,766          | \$ 448,838        | \$ -               | \$ 665,604          |
| Construction in Progress                   | 15,570              | -                 | (15,570)           | -                   |
| Total Capital Assets not being Depreciated | 232,336             | 448,838           | (15,570)           | 665,604             |
| Capital Assets being Depreciated:          |                     |                   |                    |                     |
| Buildings & Improvements                   | 1,557,602           | 51,857            | -                  | 1,609,459           |
| Vehicles & Equipment                       | 580,273             | 154,898           | -                  | 735,171             |
| Total Capital Assets being Depreciated     | 2,137,875           | 206,755           | -                  | 2,344,630           |
| Less Accumulated Depreciation:             |                     |                   |                    |                     |
| Buildings & Improvements                   | (844,867)           | (56,931)          | -                  | (901,798)           |
| Vehicles & Equipment                       | (347,842)           | (36,814)          | -                  | (384,656)           |
| Total Accumulated Depreciation             | (1,192,709)         | (93,745)          | -                  | (1,286,454)         |
| <b>Net Capital Assets</b>                  | <b>\$ 1,177,502</b> | <b>\$ 561,848</b> | <b>\$ (15,570)</b> | <b>\$ 1,723,780</b> |

The Town's business-type activities capital assets consist of its investments in its utility systems and related equipment.

|                                  | Balance<br>12/31/18  | Additions           | Deletions   | Balance<br>12/31/19  |
|----------------------------------|----------------------|---------------------|-------------|----------------------|
| <b>Business-Type Activities:</b> |                      |                     |             |                      |
| Capital Assets:                  |                      |                     |             |                      |
| Electrical System                | \$ 2,313,464         | \$ -                | \$ -        | \$ 2,313,464         |
| Water System                     | 7,968,453            | 74,442              | -           | 8,042,895            |
| Sewer System                     | 5,909,610            | 16,508              | -           | 5,926,118            |
| Total Capital Assets             | 16,191,527           | 90,950              | -           | 16,282,477           |
| Less Accumulated Depreciation:   |                      |                     |             |                      |
| Electrical System                | (1,758,890)          | (36,148)            | -           | (1,795,038)          |
| Water System                     | (2,105,069)          | (187,296)           | -           | (2,292,365)          |
| Sewer System                     | (1,664,025)          | (129,099)           | -           | (1,793,124)          |
| Total Accumulated Depreciation   | (5,527,984)          | (352,543)           | -           | (5,880,527)          |
| <b>Net Capital Assets</b>        | <b>\$ 10,663,543</b> | <b>\$ (261,593)</b> | <b>\$ -</b> | <b>\$ 10,401,950</b> |

# Town of Oak Creek Management Discussion and Analysis December 31, 2019

## Long-Term Debt

The Town's governmental long-term debt consists of capital leases and accrued compensated absences payable. Governmental activities debt transactions for the year were as follows:

|                              | Balance<br>12/31/18 | Advances          | Payments         | Balance<br>12/31/19 | Current<br>Portion | Interest<br>Paid  |
|------------------------------|---------------------|-------------------|------------------|---------------------|--------------------|-------------------|
| 2017 Equipment Capital Lease | \$ 74,910           | \$ -              | \$ 29,248        | \$ 45,662           | \$ 14,534          | \$ (6,846)        |
| 2018 Equipment Capital Lease | 17,355              | -                 | 3,169            | 14,186              | 3,168              | 1,072             |
| 2019 Equipment Capital Lease | -                   | 154,898           | 16,808           | 138,090             | 12,795             | 577               |
| Accrued Compensated Absences | 16,650              | -                 | 4,075            | 12,575              | -                  | -                 |
| <b>Totals</b>                | <b>\$ 108,915</b>   | <b>\$ 154,898</b> | <b>\$ 53,300</b> | <b>\$ 210,513</b>   | <b>\$ 30,497</b>   | <b>\$ (5,197)</b> |

The Town's business-type activities long-term debt consists of various bonds and notes payable that were used for system improvements. Business-type activities debt transactions for the year were as follows:

|                              | Balance<br>12/31/18 | Advances    | Payments          | Balance<br>12/31/19 | Current<br>Portion | Interest<br>Expense |
|------------------------------|---------------------|-------------|-------------------|---------------------|--------------------|---------------------|
| 2000 Electric Note Payable   | \$ 39,224           | \$ -        | \$ 32,203         | \$ 7,021            | \$ 7,021           | \$ 1,436            |
| 2003 CWRPDA Water Note       | 293,819             | -           | 54,204            | 239,615             | 56,394             | 11,216              |
| 2010 Sewer Revenue Bonds     | 1,088,844           | -           | 17,426            | 1,071,418           | 18,020             | 43,096              |
| 2017 Equipment Capital Lease | 85,342              | -           | 5,805             | 79,537              | 14,934             | 11,612              |
| <b>Totals</b>                | <b>\$ 1,507,229</b> | <b>\$ -</b> | <b>\$ 109,638</b> | <b>\$ 1,397,591</b> | <b>\$ 96,369</b>   | <b>\$ 67,360</b>    |

## General Fund Budget

The General Fund accounts for all of the general government services provided by the Town of Oak Creek including: public safety (police), public works, parks and recreation and general government services. The Town's General Fund revenues were \$19,670 more than planned, having sales and use taxes come in at approximately \$20,000 more than budgeted. The Town's expenditures were \$387,657 less than budgeted, with capital expenditures totaling over \$200,000 less than planned.

## ECONOMIC FACTORS AND FUTURE BUDGETS AND RATES

The Town of Oak Creek's main economic drivers are regional recreation and tourism, agriculture and energy. Both Stagecoach Reservoir and the Steamboat Ski Area provide area employment opportunities. Agricultural products such as hay, grain, sheep, horses and cattle from the region are local exports.

The estimated population for Oak Creek is 944 and has remained relatively stable over the last 10 years with the expectation that increases and decreases in the permanent population will be less than 1%.

Town of Oak Creek  
Management Discussion and Analysis  
December 31, 2019

During 2020 we will be working on capital improvements to our water source at Sheriff Reservoir. We are currently undertaking a feasibility study to expand the spillway and improve the structural integrity of the dam.

In 2019, sales tax increased 34% over 2018. We are expecting this increase to continue into 2020. 2019 was a reassessment year for property taxes, and we expect to receive 16% more property tax revenue in 2020.

As we enter 2020 with a worldwide pandemic, we will be budgeting conservatively as there is so much uncertainty for what the future holds. Our main concern is to support our businesses and citizens, to keep them safe and well and operating.

**Request for Information**

The financial statements are designed to provide information for regulatory reporting to federal and state agencies and those with an interest in the Town's finances. Questions concerning this or any additional information should be addressed to Town Clerk, Town of Oak Creek, P O Box 128, Oak Creek, CO 80467.

# Mayberry & Company, LLC

Certified Public Accountants

Member of the American Institute of Certified Public Accountants  
Governmental Audit Quality Center  
and Private Company Practice Section

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Board of Trustees  
Town of Oak Creek  
Oak Creek, Colorado

## Independent Auditors' Report

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Oak Creek, Colorado, as of and for the year ended December 31, 2019, and the related notes to the financial statements which collectively comprise the basic financial statements of the Town, as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Oak Creek, Colorado, as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

**Report on Summarized Comparative Information**

We have previously audited the Town of Oak Creek 2018 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated March 18, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2018 is consistent, in all material respects, with the audited financial statements from which it has been derived.

**Other Matters**

***Required Supplementary Information – Management Discussion and Analysis and Pension Schedules (Unaudited)***

Accounting principles generally accepted in the United States of America require that the management, discussion and analysis on pages M1-M8 and pension schedules on pages 36-37 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Required Supplementary Information – Budgetary Comparison Schedules and Other Supplementary Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. Accounting principles generally accepted in the United States of America require that the budgetary comparison schedules on pages 38-40 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. In addition, the combining and individual fund schedules on pages 41-48 and listed as other supplementary information are presented for purposes of additional analysis and are not a required part of the financial statements. The information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements.

Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

**Report on Other Legal and Regulatory Requirements**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The *Local Highway Finance Report* is presented on pages 49-50 for purposes of legal compliance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Mayberry + Company, LLC*

Englewood, CO  
June 18, 2020



## **BASIC FINANCIAL STATEMENTS**

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TOWN OF OAK CREEK, COLORADO

**STATEMENT OF NET POSITION**  
**DECEMBER 31, 2019**

|                                                             | GOVERNMENTAL<br>ACTIVITIES | BUSINESS TYPE<br>ACTIVITIES | TOTAL                |
|-------------------------------------------------------------|----------------------------|-----------------------------|----------------------|
| <b>ASSETS AND DEFERRED OUTFLOWS</b>                         |                            |                             |                      |
| <b>ASSETS</b>                                               |                            |                             |                      |
| <b>Current Assets</b>                                       |                            |                             |                      |
| Cash and Investments                                        |                            |                             |                      |
| Cash and Investments                                        | \$ 148,531                 | \$ 1,982,061                | \$ 2,130,592         |
| Restricted Cash and Investments                             | 2,279                      | 154,051                     | 156,330              |
| Receivables                                                 |                            |                             |                      |
| Property Tax Receivable                                     | 104,919                    | -                           | 104,919              |
| Intergovernmental Receivables                               | 500                        | 4,600                       | 5,100                |
| Utility Receivable                                          | -                          | 262,465                     | 262,465              |
| Cash with Fiscal Agent                                      | 581                        | -                           | 581                  |
| Accounts Receivable                                         | 65,927                     | -                           | 65,927               |
| Other Receivables                                           | 14,500                     | -                           | 14,500               |
| Internal Balances                                           | -                          | 8,750                       | 8,750                |
| Prepaid Expenses                                            | 420                        | -                           | 420                  |
| Total Current Assets                                        | 337,657                    | 2,411,927                   | 2,749,584            |
| <b>Noncurrent Assets</b>                                    |                            |                             |                      |
| Capital Assets not being Depreciated                        | 665,604                    | -                           | 665,604              |
| Capital Assets being Depreciated                            | 2,344,630                  | 16,282,477                  | 18,627,107           |
| Accumulated Depreciation                                    | (1,286,454)                | (5,880,527)                 | (7,166,981)          |
| Total Noncurrent Assets                                     | 1,723,780                  | 10,401,950                  | 12,125,730           |
| <b>TOTAL ASSETS</b>                                         | <b>2,061,437</b>           | <b>12,813,877</b>           | <b>14,875,314</b>    |
| <b>DEFERRED OUTFLOWS OF FINANCIAL RESOURCES</b>             |                            |                             |                      |
| Deferred Pension Outflows                                   | 102,957                    | -                           | 102,957              |
| <b>TOTAL ASSETS AND DEFERRED OUTFLOWS</b>                   | <b>\$ 2,164,394</b>        | <b>\$ 12,813,877</b>        | <b>\$ 14,978,271</b> |
| <b>LIABILITIES, DEFERRED INFLOWS AND NET POSITION</b>       |                            |                             |                      |
| <b>LIABILITIES</b>                                          |                            |                             |                      |
| <b>Current Liabilities</b>                                  |                            |                             |                      |
| Accounts Payable                                            | \$ 46,798                  | \$ 173,052                  | \$ 219,850           |
| Accrued Liabilities                                         | 3,011                      | -                           | 3,011                |
| Accrued Salaries and Benefits                               | 22,582                     | -                           | 22,582               |
| Deposits and Escrow                                         | 1,160                      | 49,050                      | 50,210               |
| Accrued Interest Payable                                    | -                          | 17,847                      | 17,847               |
| Total Current Liabilities                                   | 73,551                     | 239,949                     | 313,500              |
| <b>Noncurrent Liabilities</b>                               |                            |                             |                      |
| Due within one year                                         | 30,497                     | 96,369                      | 126,866              |
| Due in more than one year                                   | 200,119                    | 1,301,221                   | 1,501,340            |
| Total Noncurrent Liabilities                                | 230,616                    | 1,397,590                   | 1,628,206            |
| <b>TOTAL LIABILITIES</b>                                    | <b>304,167</b>             | <b>1,637,539</b>            | <b>1,941,706</b>     |
| <b>DEFERRED INFLOWS OF FINANCIAL RESOURCES</b>              |                            |                             |                      |
| Deferred Property Taxes                                     | 104,919                    | -                           | 104,919              |
| Deferred Pension Inflows                                    | 20,136                     | -                           | 20,136               |
| Deferred Grants                                             | 15,375                     | -                           | 15,375               |
| <b>TOTAL DEFERRED INFLOWS</b>                               | <b>140,430</b>             | <b>-</b>                    | <b>140,430</b>       |
| <b>NET POSITION</b>                                         |                            |                             |                      |
| Net Investment in Capital Assets                            | 1,525,842                  | 9,004,360                   | 10,530,202           |
| Restricted Net Position                                     | 68,563                     | 154,051                     | 222,614              |
| Unrestricted Net Position                                   | 125,392                    | 2,017,927                   | 2,143,319            |
| <b>TOTAL NET POSITION</b>                                   | <b>1,719,797</b>           | <b>11,176,338</b>           | <b>12,896,135</b>    |
| <b>TOTAL LIABILITIES, DEFERRED INFLOWS AND NET POSITION</b> | <b>\$ 2,164,394</b>        | <b>\$ 12,813,877</b>        | <b>\$ 14,978,271</b> |

The accompanying notes are an integral part of these financial statements.

**TOWN OF OAK CREEK**

**STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2019**

|                                      |                     | PROGRAM REVENUES    |                   |                   |
|--------------------------------------|---------------------|---------------------|-------------------|-------------------|
|                                      |                     | CHARGES FOR         | GRANTS AND        | CAPITAL           |
|                                      | EXPENSES            | SERVICES            | CONTRIBUTIONS     | GRANTS            |
| <b>FUNCTIONS/PROGRAMS</b>            |                     |                     |                   |                   |
| Government Activities                |                     |                     |                   |                   |
| Current:                             |                     |                     |                   |                   |
| General Government                   | \$ 188,659          | \$ 177,428          | \$ 73,279         | \$ 429,274        |
| Public Safety                        | 279,516             | 3,454               | 5,013             | -                 |
| Public Works                         | 124,687             | -                   | 40,179            | -                 |
| Culture and Recreation               | 184,147             | 24,167              | 13,620            | -                 |
| TOTAL GOVERNMENT ACTIVITIES          | <u>777,009</u>      | <u>205,049</u>      | <u>132,091</u>    | <u>429,274</u>    |
| Business-type Activities             |                     |                     |                   |                   |
| Current:                             |                     |                     |                   |                   |
| Electric                             | 1,049,594           | 1,221,636           | -                 | -                 |
| Water                                | 500,449             | 377,196             | -                 | 38,842            |
| Sewer                                | 404,847             | 337,350             | -                 | 5,240             |
| Trash                                | 138,407             | 134,310             | -                 | -                 |
| TOTAL BUSINESS-TYPE ACTIVITIES       | <u>2,093,297</u>    | <u>2,070,492</u>    | <u>-</u>          | <u>44,082</u>     |
| TOTAL GOVERNMENT                     | <u>\$ 2,870,306</u> | <u>\$ 2,275,541</u> | <u>\$ 132,091</u> | <u>\$ 473,356</u> |
| GENERAL REVENUES                     |                     |                     |                   |                   |
| Property Taxes                       |                     |                     |                   |                   |
| Specific Ownership Taxes             |                     |                     |                   |                   |
| Sales and Use Taxes                  |                     |                     |                   |                   |
| Other Taxes                          |                     |                     |                   |                   |
| Interest Income                      |                     |                     |                   |                   |
| Other Revenues                       |                     |                     |                   |                   |
| TOTAL GENERAL REVENUES AND TRANSFERS |                     |                     |                   |                   |
| CHANGE IN NET POSITION               |                     |                     |                   |                   |
| NET POSITION - Beginning             |                     |                     |                   |                   |
| NET POSITION - Ending                |                     |                     |                   |                   |

The accompanying notes are an integral part of the financial statements.

NET (EXPENSE) REVENUE AND  
CHANGES IN NET POSITION

| GOVERNMENT<br>ACTIVITIES | BUSINESS -<br>TYPE ACTIVITIES | TOTAL                |
|--------------------------|-------------------------------|----------------------|
| \$ 491,322               | \$ -                          | \$ 491,322           |
| (271,049)                | -                             | (271,049)            |
| (84,508)                 | -                             | (84,508)             |
| (146,360)                | -                             | (146,360)            |
| <u>(10,595)</u>          | <u>-</u>                      | <u>(10,595)</u>      |
| -                        | 172,042                       | 172,042              |
| -                        | (84,411)                      | (84,411)             |
| -                        | (62,257)                      | (62,257)             |
| -                        | (4,097)                       | (4,097)              |
| -                        | <u>21,277</u>                 | <u>21,277</u>        |
| <u>(10,595)</u>          | <u>21,277</u>                 | <u>10,682</u>        |
| 89,196                   | -                             | 89,196               |
| 5,993                    | -                             | 5,993                |
| 290,306                  | -                             | 290,306              |
| 675                      | -                             | 675                  |
| 40,864                   | 64                            | 40,928               |
| <u>1,175</u>             | <u>-</u>                      | <u>1,175</u>         |
| <u>428,209</u>           | <u>64</u>                     | <u>428,273</u>       |
| 417,614                  | 21,341                        | 438,955              |
| <u>1,302,183</u>         | <u>11,146,247</u>             | <u>12,448,430</u>    |
| <u>\$ 1,719,797</u>      | <u>\$ 11,167,588</u>          | <u>\$ 12,887,385</u> |

TOWN OF OAK CREEK, COLORADO

**BALANCE SHEET**

**GOVERNMENTAL FUNDS**

**DECEMBER 31, 2019**

**With Comparative Totals for December 31, 2018**

|                                                       | General           | Total             |                   |
|-------------------------------------------------------|-------------------|-------------------|-------------------|
|                                                       | Fund              | 2019              | 2018              |
| <b>ASSETS AND DEFERRED OUTFLOWS</b>                   |                   |                   |                   |
| <b>ASSETS</b>                                         |                   |                   |                   |
| <b>Current Assets</b>                                 |                   |                   |                   |
| Cash and Investments                                  |                   |                   |                   |
| Cash and Investments                                  | \$ 148,531        | \$ 148,531        | \$ 178,311        |
| Restricted Cash and Investments                       | 2,279             | 2,279             | 100               |
| Receivables                                           |                   |                   |                   |
| Property Tax Receivable                               | 104,919           | 104,919           | 89,500            |
| Intergovernmental Receivables                         | 500               | 500               | 2,382             |
| Interest Receivable                                   | -                 | -                 | 26                |
| Cash with Fiscal Agent                                | 581               | 581               | 746               |
| Accounts Receivable                                   | 65,927            | 65,927            | 49,366            |
| Other Receivables                                     | 14,500            | 14,500            | -                 |
| Prepaid Expenses                                      | 420               | 420               | 150               |
| TOTAL ASSETS AND DEFERRED OUTFLOWS                    | <u>\$ 337,657</u> | <u>\$ 337,657</u> | <u>\$ 320,581</u> |
| <b>LIABILITIES, DEFERRED INFLOWS AND NET POSITION</b> |                   |                   |                   |
| <b>LIABILITIES</b>                                    |                   |                   |                   |
| <b>Current Liabilities</b>                            |                   |                   |                   |
| Accounts Payable                                      | \$ 46,798         | \$ 46,798         | \$ 15,079         |
| Accrued Liabilities                                   | 3,011             | 3,011             | 4,304             |
| Accrued Salaries and Benefits                         | 22,582            | 22,582            | 22,790            |
| Deposits and Escrow                                   | 1,160             | 1,160             | 1,160             |
| TOTAL LIABILITIES                                     | <u>73,551</u>     | <u>73,551</u>     | <u>43,333</u>     |
| <b>DEFERRED INFLOWS OF FINANCIAL RESOURCES</b>        |                   |                   |                   |
| Deferred Property Taxes                               | 104,919           | 104,919           | 89,500            |
| Deferred Grants                                       | 15,375            | 15,375            | 10,000            |
| TOTAL DEFERRED INFLOWS                                | <u>120,294</u>    | <u>120,294</u>    | <u>99,500</u>     |
| <b>FUND BALANCE</b>                                   |                   |                   |                   |
| Nonspendable Fund Balance                             | 420               | 420               | 150               |
| Restricted Fund Balance                               | 68,563            | 68,563            | 23,000            |
| Committed Fund Balance                                | 74,829            | 74,829            | 108,675           |
| Unassigned Fund Balance                               | -                 | -                 | 45,923            |
| TOTAL FUND BALANCE                                    | <u>143,812</u>    | <u>143,812</u>    | <u>177,748</u>    |
| TOTAL LIABILITIES, DEFERRED INFLOWS AND FUND BALANCE  | <u>\$ 337,657</u> | <u>\$ 337,657</u> | <u>\$ 320,581</u> |

The accompanying notes are an integral part of these financial statements.

**TOWN OF OAK CREEK, COLORADO**

**RECONCILIATION OF GOVERNMENTAL FUND BALANCE**  
**TO GOVERNMENTAL ACTIVITIES NET POSITION**  
**DECEMBER 31, 2019**

|                                                                                                                                                       |                    |                  |                            |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|------------------|----------------------------|
| <b>Fund Balance - Governmental Funds</b>                                                                                                              |                    |                  | \$ 143,812                 |
| Capital assets used in governmental activities are not financial resources and are therefore not reported in the funds                                |                    |                  |                            |
| Capital assets, not being depreciated                                                                                                                 | \$ 665,604         |                  |                            |
| Capital assets, being depreciated                                                                                                                     | 2,344,630          |                  |                            |
| Accumulated depreciation                                                                                                                              | <u>(1,286,454)</u> | 1,723,780        |                            |
| Certain long-term pension related costs and adjustments are not available to pay or are payable currently and are therefore not reported in the funds |                    |                  |                            |
| <b><u>FPPA Statewide Defined Benefit Plan</u></b>                                                                                                     |                    |                  |                            |
| Net pension liability                                                                                                                                 | (20,103)           |                  |                            |
| Deferred outflows - pensions (net)                                                                                                                    | 102,957            |                  |                            |
| Deferred inflows - pensions (net)                                                                                                                     | <u>(20,136)</u>    | 62,718           |                            |
| Internal Service operations primarily benefit Governmental Activities                                                                                 |                    |                  |                            |
| Long-term liabilities are not due and payable in the current year and, therefore, are not reported in the funds.                                      |                    |                  |                            |
| Capital leases payable                                                                                                                                | (197,938)          |                  |                            |
| Accrued compensated absences                                                                                                                          | <u>(12,575)</u>    | <u>(210,513)</u> |                            |
| <b>Total Net Position - Governmental Activities</b>                                                                                                   |                    |                  | <b><u>\$ 1,719,797</u></b> |

The accompanying notes are an integral part of these financial statements.

**TOWN OF OAK CREEK, COLORADO**

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**

**GOVERNMENTAL FUNDS**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                                        | <b>General</b>    | <b>Total</b>      |                   |
|--------------------------------------------------------|-------------------|-------------------|-------------------|
|                                                        | <b>Fund</b>       | <b>2019</b>       | <b>2018</b>       |
| <b>REVENUES</b>                                        |                   |                   |                   |
| Taxes                                                  | \$ 386,170        | \$ 386,170        | \$ 315,469        |
| Intergovernmental Revenues                             | 561,365           | 561,365           | 136,624           |
| Licenses and Permits                                   | 61,261            | 61,261            | 95,057            |
| Fines and Forfeits                                     | 3,190             | 3,190             | 2,663             |
| Internal Charges                                       | 99,050            | 99,050            | 96,900            |
| Charges for Services                                   | 41,549            | 41,549            | 51,261            |
| Investment Earnings                                    | 40,864            | 40,864            | 29,739            |
| Other Revenues                                         | 1,174             | 1,174             | 5,274             |
| <b>TOTAL REVENUES</b>                                  | <u>1,194,623</u>  | <u>1,194,623</u>  | <u>732,987</u>    |
| <b>EXPENDITURES</b>                                    |                   |                   |                   |
| Current:                                               |                   |                   |                   |
| General Government                                     | 183,191           | 183,191           | 170,383           |
| Public Safety                                          | 269,439           | 269,439           | 271,593           |
| Public Works                                           | 98,938            | 98,938            | 102,222           |
| Parks, Recreation and Other                            | 127,803           | 127,803           | 131,648           |
| Capital Outlay                                         | 660,058           | 660,058           | 71,650            |
| Debt Service                                           | 44,028            | 44,028            | 18,613            |
| <b>TOTAL EXPENDITURES</b>                              | <u>1,383,457</u>  | <u>1,383,457</u>  | <u>766,109</u>    |
| <b>REVENUES IN EXCESS (DEFICIENCY) OF EXPENDITURES</b> | <u>(188,834)</u>  | <u>(188,834)</u>  | <u>(33,122)</u>   |
| <b>OTHER FINANCING SOURCES (USES)</b>                  |                   |                   |                   |
| Debt Proceeds                                          | 154,898           | 154,898           | 17,355            |
| <b>NET CHANGE IN FUND BALANCE - GAAP BASIS</b>         | <u>(33,936)</u>   | <u>(33,936)</u>   | <u>(15,767)</u>   |
| <b>FUND BALANCE, BEGINNING</b>                         | <u>177,748</u>    | <u>177,748</u>    | <u>193,515</u>    |
| <b>FUND BALANCE, ENDING</b>                            | <u>\$ 143,812</u> | <u>\$ 143,812</u> | <u>\$ 177,748</u> |

The accompanying notes are an integral part of these financial statements.



**TOWN OF OAK CREEK, COLORADO**

**RECONCILIATION OF GOVERNMENTAL FUNDS CHANGE IN FUND BALANCE  
TO GOVERNMENTAL ACTIVITIES CHANGE IN NET POSITION  
FOR THE YEAR ENDED DECEMBER 31, 2019**

**Change in Fund Balance - Governmental Funds** **\$ (33,936)**

Capital assets used in governmental activities are expensed when purchased in the funds and depreciated at the activity level

|                             |                 |         |
|-----------------------------|-----------------|---------|
| Capitalized Asset Purchases | 640,023         |         |
| Depreciation Expense        | <u>(93,745)</u> | 546,278 |

Pension expense at the fund level represents cash contributions to the defined benefit plan. For the activity level presentation, the amount represents the actuarial cost of the benefits for the fiscal year.

|                                              |              |       |
|----------------------------------------------|--------------|-------|
| Change in deferred outflows - pensions (net) | (45,485)     |       |
| Change in net pension asset/liability        | 50,065       |       |
| Change in deferred inflows - pensions (net)  | <u>2,290</u> | 6,870 |

Repayments of long-term liabilities are expensed in the fund and reduce outstanding liabilities at the activity level. In addition, proceeds from long-term debt issuances are reported as revenues in the funds and increase liabilities at the activity level

|                                        |              |                  |
|----------------------------------------|--------------|------------------|
| Proceeds from debt issuances           | (154,898)    |                  |
| Principal payments on capital leases   | 49,225       |                  |
| Change in accrued compensated absences | <u>4,075</u> | <u>(101,598)</u> |

**Change in Net Position - Governmental Activities** **\$ 417,614**

The accompanying notes are an integral part of these financial statements.

TOWN OF OAK CREEK, COLORADO

**STATEMENT OF NET POSITION**

**PROPRIETARY FUNDS**

**DECEMBER 31, 2019**

**With Comparative Totals for December 31, 2018**

|                                                       | <b>Business-type Activities</b> |                       |                       |                        |
|-------------------------------------------------------|---------------------------------|-----------------------|-----------------------|------------------------|
|                                                       | <b>Electric<br/>Fund</b>        | <b>Water<br/>Fund</b> | <b>Sewer<br/>Fund</b> | <b>Other<br/>Funds</b> |
| <b>ASSETS AND DEFERRED OUTFLOWS</b>                   |                                 |                       |                       |                        |
| <b>ASSETS</b>                                         |                                 |                       |                       |                        |
| <b>Current Assets</b>                                 |                                 |                       |                       |                        |
| Cash and Investments                                  |                                 |                       |                       |                        |
| Cash and Investments                                  | \$ 1,234,572                    | \$ 406,365            | \$ 338,882            | \$ 2,242               |
| Restricted Cash and Investments                       | -                               | 66,792                | 87,259                | -                      |
| Receivables                                           |                                 |                       |                       |                        |
| Intergovernmental Receivables                         | -                               | 4,600                 | -                     | -                      |
| Utility Receivable                                    | 164,364                         | 45,117                | 41,183                | 11,801                 |
| Internal Balances                                     | -                               | (315,000)             | 315,000               | -                      |
| Total Current Assets                                  | <u>1,398,936</u>                | <u>207,874</u>        | <u>782,324</u>        | <u>14,043</u>          |
| <b>Noncurrent Assets</b>                              |                                 |                       |                       |                        |
| Capital Assets being depreciated                      | 2,313,464                       | 8,042,895             | 5,926,118             | -                      |
| Accumulated Depreciation                              | (1,795,038)                     | (2,292,365)           | (1,793,124)           | -                      |
| Total Noncurrent Assets                               | <u>518,426</u>                  | <u>5,750,530</u>      | <u>4,132,994</u>      | <u>-</u>               |
| TOTAL ASSETS AND DEFERRED OUTFLOWS                    | <u>\$ 1,917,362</u>             | <u>\$ 5,958,404</u>   | <u>\$ 4,915,318</u>   | <u>\$ 14,043</u>       |
| <b>LIABILITIES, DEFERRED INFLOWS AND NET POSITION</b> |                                 |                       |                       |                        |
| <b>LIABILITIES</b>                                    |                                 |                       |                       |                        |
| <b>Current Liabilities</b>                            |                                 |                       |                       |                        |
| Accounts Payable                                      | \$ 141,231                      | \$ 11,366             | \$ 9,517              | \$ 10,938              |
| Deposits and Escrow                                   | 49,050                          | -                     | -                     | -                      |
| Accrued Interest Payable                              | -                               | -                     | 17,847                | -                      |
| Total Current Liabilities                             | <u>190,281</u>                  | <u>11,366</u>         | <u>27,364</u>         | <u>10,938</u>          |
| <b>Noncurrent Liabilities</b>                         |                                 |                       |                       |                        |
| Due within one year                                   | 11,999                          | 61,372                | 22,998                | -                      |
| Due in more than one year                             | 21,534                          | 204,755               | 1,074,932             | -                      |
| Total Noncurrent Liabilities                          | <u>33,533</u>                   | <u>266,127</u>        | <u>1,097,930</u>      | <u>-</u>               |
| TOTAL LIABILITIES                                     | <u>223,814</u>                  | <u>277,493</u>        | <u>1,125,294</u>      | <u>10,938</u>          |
| <b>NET POSITION</b>                                   |                                 |                       |                       |                        |
| Net Investment in Capital Assets                      | 484,893                         | 5,484,403             | 3,035,064             | -                      |
| Restricted Net Position                               | -                               | 66,792                | 87,259                | -                      |
| Unrestricted Net Position                             | 1,208,655                       | 129,716               | 667,701               | 3,105                  |
| TOTAL NET POSITION                                    | <u>1,693,548</u>                | <u>5,680,911</u>      | <u>3,790,024</u>      | <u>3,105</u>           |
| TOTAL LIABILITIES, DEFERRED INFLOWS AND NET POSITION  | <u>\$ 1,917,362</u>             | <u>\$ 5,958,404</u>   | <u>\$ 4,915,318</u>   | <u>\$ 14,043</u>       |

The accompanying notes are an integral part of these financial statements.

| Total |      |
|-------|------|
| 2019  | 2018 |

|                      |                      |
|----------------------|----------------------|
| \$ 1,982,061         | \$ 1,824,427         |
| 154,051              | 132,051              |
| 4,600                | -                    |
| 262,465              | 242,061              |
| -                    | -                    |
| <u>2,403,177</u>     | <u>2,198,539</u>     |
| 16,282,477           | 16,191,527           |
| <u>(5,880,527)</u>   | <u>(5,527,984)</u>   |
| <u>10,401,950</u>    | <u>10,663,543</u>    |
| <u>\$ 12,805,127</u> | <u>\$ 12,862,082</u> |

|                  |                  |
|------------------|------------------|
| \$ 173,052       | \$ 142,146       |
| 49,050           | 48,323           |
| 17,847           | 18,138           |
| <u>239,949</u>   | <u>208,607</u>   |
| 96,369           | 122,364          |
| <u>1,301,221</u> | <u>1,384,864</u> |
| <u>1,397,590</u> | <u>1,507,228</u> |
| <u>1,637,539</u> | <u>1,715,835</u> |

|                      |                      |
|----------------------|----------------------|
| 9,004,360            | 9,156,315            |
| 154,051              | 140,054              |
| <u>2,009,177</u>     | <u>1,849,878</u>     |
| <u>11,167,588</u>    | <u>11,146,247</u>    |
| <u>\$ 12,805,127</u> | <u>\$ 12,862,082</u> |

**TOWN OF OAK CREEK, COLORADO**

**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**

**PROPRIETARY FUNDS**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                | <b>Business-type Activities</b> |                     |                     |                 |
|--------------------------------|---------------------------------|---------------------|---------------------|-----------------|
|                                | <b>Electric</b>                 | <b>Water</b>        | <b>Sewer</b>        | <b>Other</b>    |
|                                | <b>Fund</b>                     | <b>Fund</b>         | <b>Fund</b>         | <b>Funds</b>    |
| <b>Operating Revenues</b>      |                                 |                     |                     |                 |
| Utility Charges                | \$ 1,219,092                    | \$ 376,902          | \$ 336,617          | \$ 134,310      |
| Other Charges for Services     | 2,544                           | 294                 | 733                 | -               |
| Total Revenues                 | <u>1,221,636</u>                | <u>377,196</u>      | <u>337,350</u>      | <u>134,310</u>  |
| <b>Operating Expenses</b>      |                                 |                     |                     |                 |
| Management Fees                | 95,283                          | 61,107              | 53,033              | 3,700           |
| Personnel Services             | 200,483                         | 112,321             | 111,683             | 6,660           |
| Commodity Charges              | 647,675                         | -                   | -                   | -               |
| Administrative/Office Expenses | 178                             | 275                 | -                   | -               |
| Insurance                      | 11,652                          | 8,136               | 6,539               | -               |
| Operating Supplies             | 9,095                           | 14,737              | 3,837               | -               |
| Professional Fees              | 7,639                           | 4,638               | -                   | 127,474         |
| Repairs and Maintenance        | 6,534                           | 28,409              | 10,627              | -               |
| Travel and Training            | -                               | 177                 | -                   | -               |
| Treatment                      | -                               | 3,555               | 13,293              | -               |
| Telephone and Utilities        | 5,722                           | 24,260              | 29,770              | -               |
| Other Operating Expenses       | 8,906                           | 3,379               | -                   | 573             |
| Depreciation Expense           | 36,148                          | 187,296             | 129,099             | -               |
| Other Capital Outlay           | 14,972                          | 37,072              | -                   | -               |
| Total Expenditures             | <u>1,044,287</u>                | <u>485,362</u>      | <u>357,881</u>      | <u>138,407</u>  |
| Operating Income (Loss)        | <u>177,349</u>                  | <u>(108,166)</u>    | <u>(20,531)</u>     | <u>(4,097)</u>  |
| <b>Other Income (Expense)</b>  |                                 |                     |                     |                 |
| Investment Earnings            | -                               | -                   | 64                  | -               |
| Interest Expense               | (5,307)                         | (15,087)            | (46,966)            | -               |
| Total Other Income (Expense)   | <u>(5,307)</u>                  | <u>(15,087)</u>     | <u>(46,902)</u>     | <u>-</u>        |
| Net Income (Loss)              | <u>172,042</u>                  | <u>(123,253)</u>    | <u>(67,433)</u>     | <u>(4,097)</u>  |
| <b>Contributed Capital</b>     |                                 |                     |                     |                 |
| Plant Investment Fees          | -                               | 5,240               | 5,240               | -               |
| Intergovernmental Revenue      | -                               | 33,602              | -                   | -               |
| Change in Net Position         | <u>172,042</u>                  | <u>(84,411)</u>     | <u>(62,193)</u>     | <u>(4,097)</u>  |
| Net Position, Beginning        | <u>1,521,506</u>                | <u>5,765,322</u>    | <u>3,852,217</u>    | <u>7,202</u>    |
| Net Position, Ending           | <u>\$ 1,693,548</u>             | <u>\$ 5,680,911</u> | <u>\$ 3,790,024</u> | <u>\$ 3,105</u> |

The accompanying notes are an integral part of these financial statements.

| <b>Total</b>         |                      |
|----------------------|----------------------|
| <b>2019</b>          | <b>2018</b>          |
| \$ 2,066,921         | \$ 1,981,292         |
| 3,571                | 12,609               |
| <u>2,070,492</u>     | <u>1,993,901</u>     |
| 213,123              | 191,652              |
| 431,147              | 447,836              |
| 647,675              | 640,708              |
| 453                  | 425                  |
| 26,327               | 23,568               |
| 27,669               | 25,196               |
| 139,751              | 136,424              |
| 45,570               | 19,209               |
| 177                  | 1,511                |
| 16,848               | 18,001               |
| 59,752               | 56,137               |
| 12,858               | 16,668               |
| 352,543              | 348,260              |
| 52,044               | 86,279               |
| <u>2,025,937</u>     | <u>2,011,874</u>     |
| <u>44,555</u>        | <u>(17,973)</u>      |
| 64                   | 58                   |
| <u>(67,360)</u>      | <u>(63,651)</u>      |
| <u>(67,296)</u>      | <u>(63,593)</u>      |
| <u>(22,741)</u>      | <u>(81,566)</u>      |
| 10,480               | 11,000               |
| <u>33,602</u>        | <u>1,009,368</u>     |
| 21,341               | 938,802              |
| <u>11,146,247</u>    | <u>10,207,445</u>    |
| <u>\$ 11,167,588</u> | <u>\$ 11,146,247</u> |

**TOWN OF OAK CREEK**

**STATEMENT OF CASH FLOWS -**

**PROPRIETARY FUNDS**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                                                                                | <b>Business-type Activities</b> |                       |                       |                        |
|------------------------------------------------------------------------------------------------|---------------------------------|-----------------------|-----------------------|------------------------|
|                                                                                                | <b>Electric<br/>Fund</b>        | <b>Water<br/>Fund</b> | <b>Sewer<br/>Fund</b> | <b>Other<br/>Funds</b> |
| Cash Flows From Operating Activities:                                                          |                                 |                       |                       |                        |
| Cash Received from Customers                                                                   | \$ 1,218,973                    | \$ 365,964            | \$ 332,277            | \$ 133,602             |
| Cash Paid to Suppliers                                                                         | (758,011)                       | (143,920)             | (94,045)              | (119,349)              |
| Cash Paid for Interfund Services                                                               | (95,283)                        | (61,107)              | (53,033)              | (3,700)                |
| Cash Paid to Employees                                                                         | (145,095)                       | (82,262)              | (82,262)              | (4,421)                |
| Net Cash Provided by Operating Activities                                                      | <u>220,584</u>                  | <u>78,675</u>         | <u>102,937</u>        | <u>6,132</u>           |
| Cash Flows From Capital and Related Financing Activities:                                      |                                 |                       |                       |                        |
| Tap Fees Received                                                                              | -                               | 5,240                 | 5,240                 | -                      |
| Debt Principal Payments                                                                        | (34,139)                        | (56,139)              | (19,361)              | -                      |
| Grant Proceeds                                                                                 | -                               | 29,002                | -                     | -                      |
| Interest Payments                                                                              | (5,307)                         | (15,087)              | (47,256)              | -                      |
| Acquisition of Capital Assets                                                                  | -                               | (74,442)              | (16,508)              | -                      |
| Cash Flows Used by Capital and Related Financing Activities                                    | <u>(39,446)</u>                 | <u>(111,426)</u>      | <u>(77,885)</u>       | <u>-</u>               |
| Cash Flows (Uses) From Noncapital Financing Activities:                                        |                                 |                       |                       |                        |
| Cash from Other Funds                                                                          | -                               | (17,500)              | 17,500                | -                      |
| Cash Flows (Uses) From Investing Activities:                                                   |                                 |                       |                       |                        |
| Interest Received                                                                              | -                               | -                     | 64                    | -                      |
| Net Increase (Decrease) in Cash                                                                | 181,138                         | (50,251)              | 42,616                | 6,132                  |
| Cash - Beginning                                                                               | <u>1,053,434</u>                | <u>523,408</u>        | <u>383,525</u>        | <u>(3,890)</u>         |
| Cash - Ending                                                                                  | <u>\$ 1,234,572</u>             | <u>\$ 473,157</u>     | <u>\$ 426,141</u>     | <u>\$ 2,242</u>        |
| Cash and Investments                                                                           | \$ 1,234,572                    | \$ 406,365            | \$ 338,882            | \$ 2,242               |
| Restricted Cash and Investments                                                                | -                               | 66,792                | 87,259                | -                      |
| Total                                                                                          | <u>\$ 1,234,572</u>             | <u>\$ 473,157</u>     | <u>\$ 426,141</u>     | <u>\$ 2,242</u>        |
| Reconciliation of Operating Income (Loss) to Net Cash Used for Operating Activities:           |                                 |                       |                       |                        |
| Operating Income (Loss)                                                                        | <u>\$ 177,349</u>               | <u>\$ (108,166)</u>   | <u>\$ (20,531)</u>    | <u>\$ (4,097)</u>      |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by Operating Activities: |                                 |                       |                       |                        |
| Depreciation Expense                                                                           | 36,148                          | 187,296               | 129,099               | -                      |
| Changes in Assets and Liabilities Related to Operations:                                       |                                 |                       |                       |                        |
| (Increase) Decrease in:                                                                        |                                 |                       |                       |                        |
| Utility Receivable                                                                             | (3,390)                         | (11,232)              | (5,073)               | (708)                  |
| (Increase) Decrease in:                                                                        |                                 |                       |                       |                        |
| Accounts Payable                                                                               | 9,750                           | 10,777                | (558)                 | 10,937                 |
| Deposits and Escrow                                                                            | 727                             | -                     | -                     | -                      |
| Total Adjustments                                                                              | <u>43,235</u>                   | <u>186,841</u>        | <u>123,468</u>        | <u>10,229</u>          |
| Net Cash Used for Operating Activities                                                         | <u>\$ 220,584</u>               | <u>\$ 78,675</u>      | <u>\$ 102,937</u>     | <u>\$ 6,132</u>        |

The accompanying notes are an integral part of these financial statements.

| Total               |                     |
|---------------------|---------------------|
| 2019                | 2018                |
| \$ 2,050,816        | \$ 2,028,747        |
| (1,115,325)         | (1,102,186)         |
| (213,123)           | (191,652)           |
| (314,040)           | (318,696)           |
| 408,328             | 416,213             |
| 10,480              | 11,000              |
| (109,639)           | (1,114,759)         |
| 29,002              | 1,009,368           |
| (67,650)            | (63,930)            |
| (90,950)            | (111,905)           |
| (228,757)           | (270,226)           |
| -                   | -                   |
| 64                  | 58                  |
| 179,635             | 146,045             |
| 1,956,477           | 1,810,432           |
| <u>\$ 2,136,112</u> | <u>\$ 1,956,477</u> |
| \$ 1,982,061        | \$ 1,824,426        |
| 154,051             | 132,051             |
| <u>\$ 2,136,112</u> | <u>\$ 1,956,477</u> |
| \$ 44,555           | \$ (17,973)         |
| 352,543             | 348,260             |
| (20,403)            | 35,748              |
| 30,906              | 51,080              |
| 727                 | (902)               |
| 363,773             | 434,186             |
| <u>\$ 408,328</u>   | <u>\$ 416,213</u>   |

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**HISTORY AND FUNCTION OF ORGANIZATION**

The Town of Oak Creek, Colorado is a political subdivision of the State of Colorado governed by a seven member board of trustees. The Town was incorporated in 1907 in Routt County, Colorado. The Town is a full service entity providing public safety, public works, and parks and recreation services as well as providing electric, water, sewer and trash services.

**REPORTING ENTITY**

In accordance with Governmental Accounting Standards, the Town has considered the possibility of inclusion of additional entities in its basic financial statements.

The definition of the reporting entity is based primarily on financial accountability. The Town is financially accountable for organizations that make up its legal entity. It is also financially accountable for legally separate organizations if Town officials appoint a voting majority of the organization's governing body and either it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the Town. The Town may also be financially accountable for governmental organizations that are fiscally dependent upon it. Based on the application of these criteria, the Town has not included any other organizations within its reporting entity.

**GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) present financial information of the Town as a whole. The reporting information includes all of the non-fiduciary activities of the Town. These statements are to distinguish between the governmental and business-type activities of the Town. Governmental activities normally are supported by taxes and intergovernmental revenues, and are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Town and for each function of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include fees and charges paid by the recipients of goods or services offered by the programs, and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program.

Revenues that are not classified as program revenues are presented as general revenues. Internal activity has been eliminated within the function for the statement of activities presentation.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when the liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.



**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Measurement Focus, Basis of Accounting, and Financial Statement Presentation**

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Property taxes, specific ownership taxes, sales and use taxes, franchise fees, state shared revenues, grants and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Town.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the fund's principal ongoing operations. Operating expenses include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

In the fund financial statements, the Town reports the following major governmental fund:

**General Fund**

The general fund uses the modified accrual basis of accounting. Revenues are recognized when they become measurable and available as net current assets. Certain service fees and non-tax revenues are recognized when received or billed. Grants from other governments are recognized when qualifying expenditures are incurred. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Principal sources of revenues are property and sales taxes. Principal expenditures are for police protection, public works, parks and recreations and Town administration.

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

**Measurement Focus, Basis of Accounting, and Financial Statement Presentation** (Continued)

**Proprietary Funds**

The Town also reports the following major proprietary funds

**Electric, Water, and Sewer Funds**

These funds account for the activities related to the offering of the respective services to the Town's residents.

**BUDGETS AND BUDGETARY ACCOUNTING**

Budgets were adopted for all funds. Budgets are prepared on the same basis of accounting as that used for accounting purposes. In the budget versus actual statements, the actual results of operations are presented on the budgetary basis of accounting for proper comparison to the budget.

Budgets are adopted based on the requirements of state statutes. The following timetable is used:

- 1) Submission of the proposed budget to the Board of Trustees by October 15 of each year.
- 2) Certification of mill levies to the County Commissioners by December 15 of each year.
- 3) Final adoption of the budget and appropriations by December 31 of each year.

The Town does not utilize encumbrance accounting and all appropriations lapse at year end. The budgets presented are as originally adopted or supplemented during the year.

**CASH AND EQUIVALENTS**

Cash equivalents include investments with original maturities of three months or less. Investments are recorded at fair value.

**PROPERTY TAXES**

Property taxes are levied on November 1 and attach as an enforceable lien on property on January 1. Taxes are payable in full on April 30 or in two installments on February 28 and June 15. The County Treasurer's office collects property taxes and remits to the Town on a monthly basis.

Since property tax revenues are collected in arrears during the succeeding year, receivable and corresponding deferred revenue are recorded at December 31. As the tax is collected in the succeeding year, the deferred revenue is recognized as revenue and the receivable is reduced. The deferred revenue is shown as a deferred inflow of financial resources in the financial statements.

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**ACCOUNTS RECEIVABLE**

Based upon a review of the existing accounts receivable and the fact that any uncollectible water and sewer receivables can be certified to the County Treasurer as such and attached to the tax rolls, no allowance for doubtful accounts is provided.

**CAPITAL ASSETS**

Capital assets, which include property, plant, equipment, and infrastructure assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

The Town has elected to not retroactively report infrastructure and had no additions to its infrastructure for the year. Property and equipment of the Town is depreciated using the straight line method over the following estimated useful lives.

|                        |               |
|------------------------|---------------|
| Buildings              | 20 - 40 years |
| Vehicles and Equipment | 10 - 20 years |
| Utility Systems        | 5 - 50 years  |

**ACCUMULATED UNPAID LEAVE (COMPENSATED ABSENCES)**

The Town permits an employee to carry over up to 80 hours of unused vacation pay to the next calendar year upon approval by the town administrator with amounts above that requiring board approval. The Town assumes that the employee will use all carryover vacation as well as any current vacation earned in the same year. Sick leave accumulates up to 12 days annually with no limitation on the maximum amount that can be accumulated. An employee will not be paid upon termination for sick leave. The Town has accrued \$12,575 in the governmental activities presentation for accrued compensated absences at December 31, 2019.

**DEFERRED OUTFLOWS AND INFLOWS OF RESOURCES**

Deferred outflows/inflows of resources - In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then. The government only has pension related items as further described in Note 6.

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

**DEFERRED OUTFLOWS AND INFLOWS OF RESOURCES** (Continued)

In addition to liabilities, the statement of financial position reports a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Town is reporting two items, the first is at the governmental activity and governmental fund level related to property taxes that were milled in 2019 for collection in 2018. In addition, the governmental activities reports deferred inflows related to pension obligations as further described in Note 6.

**NET POSITION/FUND BALANCES**

In the government-wide financial statements and for the proprietary fund statements, net position is either shown as net investment in capital assets, with these assets essentially being nonexpendable; restricted when constraints placed on the net position are externally imposed; or unrestricted.

For the governmental fund presentation, fund balances that are classified as “nonspendable” include amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash, for example, inventories and prepaid amounts.

Fund balances are reported as “restricted” when constraints placed on the use of resources are either (a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. Amounts that can only be used for specific purposes pursuant to constraints imposed by the highest formal action, the adoption of an Ordinance, of the government's highest level of decision-making authority, the Town Board, are reported as “committed” fund balance. Those committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same type of action (for example, legislation, resolution, ordinance) it employed to previously commit those amounts.

Amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed, are reported as “assigned” fund balance. Intent should be expressed by (a) the governing body itself or (b) a body (a budget or finance committee, for example) or official to which the governing body has delegated the authority to assign amounts to be used for specific purposes.

All remaining fund balance in the General Fund or deficits in the other governmental funds are presented as unassigned.

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**NET POSITION/FUND BALANCE FLOW ASSUMPTIONS**

Sometimes the government will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance, if allowed under the terms of the restriction. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

**COMPARATIVE DATA**

Comparative total data for the prior year has been presented in the accompanying basic financial statements in order to provide an understanding of changes in the Town's financial position and operations. However, comparative data has not been presented in each of the statements since their inclusion would make the statements unduly complex and difficult to understand.

**NOTE 2: CASH AND INVESTMENTS**

**DEPOSITS**

The Town's cash and investment balances as of December 31, 2019 are comprised of and allocated in the financial statements as follows:

|                                   |                            |
|-----------------------------------|----------------------------|
| Cash                              | \$ 424,681                 |
| Investments                       | <u>1,862,241</u>           |
| <b>Total Cash and Investments</b> | <b><u>\$ 2,286,922</u></b> |
|                                   |                            |
| Cash and Investments              | \$ 2,130,592               |
| Restricted Cash and Investments   | <u>156,330</u>             |
| <b>Total Cash and Investments</b> | <b><u>\$ 2,286,922</u></b> |

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 2: CASH AND INVESTMENTS (Continued)**

**DEPOSITS (Continued)**

Custodial Credit Risk - Deposits

In the case of deposits, this is the risk that in the event of bank failure, the government's deposits may not be returned to it. The Town's deposit policy is in accordance with CRS 11-10.5-101, The Colorado Public Deposit Protection Act (PDPA), which governs the investment of public funds. PDPA requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by state regulations. Amounts on deposit in excess of federal insurance levels must be collateralized by eligible collateral as determined by the PDPA. The financial institution is allowed to create a single collateral pool for all public funds held. The pool is to be maintained by another institution, or held in trust for all the uninsured public deposits as a group. The market value of the collateral must be at least equal to 102% of the uninsured deposits. The institution's internal records identify collateral by depositor and as such, these deposits are considered uninsured but collateralized. The State Regulatory Commissions for banks and financial services are required by statute to monitor the naming of eligible depositories and reporting of the uninsured deposits and assets maintained in the collateral pools. At December 31, 2019, all of the Town's deposits as shown below were either insured by federal depository insurance or collateralized under PDPA and are therefore not deemed to be exposed to custodial credit risk.

|                                     | <u>Bank<br/>Balance</u>  | <u>Book<br/>Balance</u>  |
|-------------------------------------|--------------------------|--------------------------|
| FDIC Insured                        | \$ 250,000               | \$ 250,000               |
| PDPA Secured (Not in Entity's Name) | 196,030                  | 174,496                  |
| Cash on Hand                        | -                        | 185                      |
| <b>Total Cash</b>                   | <b><u>\$ 446,030</u></b> | <b><u>\$ 424,681</u></b> |

**INVESTMENTS**

Credit Risk

Colorado statutes specify which instruments units of local government may invest, which include:

- Obligations of the United States and certain U.S. government agency securities
- Certain international agency securities
- General obligation and revenue bonds of the U.S. local government entities
- Bankers' acceptances of certain banks
- Commercial paper
- Local government investment pools
- Written repurchase agreements collateralized by certain authorized securities
- Certain money market funds
- Guaranteed investment contracts

The Town does not have an investment policy that would further limit its investment choices.

During the year ended December 31, 2019, the Town invested funds in Colotrust. As an investment pool, it operates under the Colorado Revised Statutes (24-75-701) and is overseen by the Colorado Securities Commissioner.

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 2: CASH AND INVESTMENTS (Continued)**

**INVESTMENTS (Continued)**

It invests in securities that are specified by Colorado Revised Statutes (24-75-601). Authorized securities include U.S. Treasuries, U.S. Agencies, commercial paper (rated A1 or better) and bank deposits (collateralized through PDPA). The pool operates similar to a 2a-7-like money market fund with a share value equal to \$1.00 and a maximum weighted average maturity of 60 days. This fund is rated AAAM by the Standard and Poor's Corporation. The balance of this investment at December 31, 2019 was \$1,862,241.

Concentration of Credit Risk

The Town places no limit on the amount that may be invested in any one issuer.

Interest Rate Risk

Colorado Statutes require that no investment may have a maturity in excess of five years from the date of purchase. The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates, other than those contained in the statutes.

Custodial Credit Risk – Investments

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. As of December 31, 2019, the Town did not hold any securities that required safekeeping.

**RESTRICTED CASH**

Restricted cash represents those amounts collected for a particular purpose but unspent as of the end of the fiscal year.

The Town's restricted cash balances at December 31, 2019 are comprised of the following:

|                                         |                   |
|-----------------------------------------|-------------------|
| <b><u>General Fund</u></b>              |                   |
| Conservation Trust Funds                | \$ 2,279          |
| <b><u>Water Fund</u></b>                |                   |
| Water 3 Month O&M Reserve               | 66,792            |
| <b><u>Sewer Fund</u></b>                |                   |
| Sewer Debt Service Reserve              | 57,463            |
| Sewer O&M and Short-Lived Asset Reserve | 29,796            |
| Total Sewer Fund                        | 87,259            |
| <b>Total Restricted Cash</b>            | <b>\$ 156,330</b> |

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 3: CAPITAL ASSETS**

Changes in governmental capital assets for the year were as follows:

|                                            | Balance<br>12/31/18 | Additions         | Deletions          | Balance<br>12/31/19 |
|--------------------------------------------|---------------------|-------------------|--------------------|---------------------|
| <b>Governmental Activities:</b>            |                     |                   |                    |                     |
| Capital Assets not being Depreciated:      |                     |                   |                    |                     |
| Land                                       | \$ 216,766          | \$ 448,838        | \$ -               | \$ 665,604          |
| Construction in Progress                   | 15,570              | -                 | (15,570)           | -                   |
| Total Capital Assets not being Depreciated | 232,336             | 448,838           | (15,570)           | 665,604             |
| Capital Assets being Depreciated:          |                     |                   |                    |                     |
| Buildings & Improvements                   | 1,557,602           | 51,857            | -                  | 1,609,459           |
| Vehicles & Equipment                       | 580,273             | 154,898           | -                  | 735,171             |
| Total Capital Assets being Depreciated     | 2,137,875           | 206,755           | -                  | 2,344,630           |
| Less Accumulated Depreciation:             |                     |                   |                    |                     |
| Buildings & Improvements                   | (844,867)           | (56,931)          | -                  | (901,798)           |
| Vehicles & Equipment                       | (347,842)           | (36,814)          | -                  | (384,656)           |
| Total Accumulated Depreciation             | (1,192,709)         | (93,745)          | -                  | (1,286,454)         |
| <b>Net Capital Assets</b>                  | <b>\$ 1,177,502</b> | <b>\$ 561,848</b> | <b>\$ (15,570)</b> | <b>\$ 1,723,780</b> |

**Depreciation by Function:**

|                           |                  |
|---------------------------|------------------|
| General Government        | \$ 9,182         |
| Public Safety             | 11,971           |
| Public Works              | 19,658           |
| Parks and Recreation      | 52,934           |
| <b>Total Depreciation</b> | <b>\$ 93,745</b> |

A summary of changes in business-type activity capital assets at December 31, 2019 is as follows:

|                                  | Balance<br>12/31/18  | Additions           | Deletions   | Balance<br>12/31/19  |
|----------------------------------|----------------------|---------------------|-------------|----------------------|
| <b>Business-Type Activities:</b> |                      |                     |             |                      |
| Capital Assets:                  |                      |                     |             |                      |
| Electrical System                | \$ 2,313,464         | \$ -                | \$ -        | \$ 2,313,464         |
| Water System                     | 7,968,453            | 74,442              | -           | 8,042,895            |
| Sewer System                     | 5,909,610            | 16,508              | -           | 5,926,118            |
| Total Capital Assets             | 16,191,527           | 90,950              | -           | 16,282,477           |
| Less Accumulated Depreciation:   |                      |                     |             |                      |
| Electrical System                | (1,758,890)          | (36,148)            | -           | (1,795,038)          |
| Water System                     | (2,105,069)          | (187,296)           | -           | (2,292,365)          |
| Sewer System                     | (1,664,025)          | (129,099)           | -           | (1,793,124)          |
| Total Accumulated Depreciation   | (5,527,984)          | (352,543)           | -           | (5,880,527)          |
| <b>Net Capital Assets</b>        | <b>\$ 10,663,543</b> | <b>\$ (261,593)</b> | <b>\$ -</b> | <b>\$ 10,401,950</b> |



**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 4: LONG TERM DEBT – GOVERNMENTAL ACTIVITIES**

At December 31, 2019, the Town had the following governmental long term debt obligations:

|                              | <b>Balance</b>    |                   |                  | <b>Balance</b>    | <b>Current</b>   | <b>Interest</b>   |
|------------------------------|-------------------|-------------------|------------------|-------------------|------------------|-------------------|
|                              | <b>12/31/18</b>   | <b>Advances</b>   | <b>Payments</b>  | <b>12/31/19</b>   | <b>Portion</b>   | <b>Paid</b>       |
| 2017 Equipment Capital Lease | \$ 74,910         | \$ -              | \$ 29,248        | \$ 45,662         | \$ 14,534        | \$ (6,846)        |
| 2018 Equipment Capital Lease | 17,355            | -                 | 3,169            | 14,186            | 3,168            | 1,072             |
| 2019 Equipment Capital Lease | -                 | 154,898           | 16,808           | 138,090           | 12,795           | 577               |
| Accrued Compensated Absences | 16,650            | -                 | 4,075            | 12,575            | -                | -                 |
| <b>Totals</b>                | <b>\$ 108,915</b> | <b>\$ 154,898</b> | <b>\$ 53,300</b> | <b>\$ 210,513</b> | <b>\$ 30,497</b> | <b>\$ (5,197)</b> |

**Capital Leases**

In 2017, the Town entered into a capital lease agreement for the purchase of a 2015 Ford Van, 2016 Ford Explorer Police Interceptor, Caterpillar Backhoe Loader, and a 2017 Dodge Ram 3500 Pickup. As part of this agreement the Town agreed to trade in the 2002 Cat Loader that the Town owned, which had no remaining basis. The lease requires monthly payments of \$3,318. The lease bears interest at 3.46%. Payments related to this lease will be paid by the General, Water, Sewer and Electric Funds. The allocation of the assets and lease liability are 46.75% General, 17.75% Electric, 17.75 % Water and 17.75% Sewer. The Town has capitalized assets with a remaining basis of \$176,188 related to this lease, the General Fund will be responsible for their proportionate share of \$81,842. In the event of a default the lessor may terminate the affected lease and any other lease or lessee's rights thereunder and in any such event repossess the equipment at the lessor's expense. The equipment shall be repossessed free and clear of all liens and security interests. Upon repossession, if the equipment is damaged or otherwise made less suitable for the purposes for which it was manufactured then the lessee has the option to repair and restore to the same condition in which it was received or pay the lessor the reasonable costs of such a repair and restoration. In the event the lessor liquidates the equipment following an event of default and realizes net proceeds in excess of total rental payments under the lease, the lessor shall immediately pay the amount of any such excess to the lessee. If the lessee continues to use the equipment leased and refuses to pay rental payments the lessor may declare the rental payments due and owing for the fiscal period for which such appropriations have been made to be immediately due and payable and shall be entitled to bring such action at law or in equity to recover money and other damages attributable to such holdover period under the lease. The lessor shall also be entitled to exercise any and all remedies available under the applicable Uniform Commercial Code and all other rights and remedies that the lessor may have at law or in equity. The lessee is liable for any expense reasonably incurred with respect to the enforcement of any remedy available to the lessor, but only from legally available funds.

The following is a schedule of the future minimum lease payments required under the capital lease, to be made proportionally by fund based on the amounts shown above, for the vehicle and equipment purchase, and the present value of the remaining payments as of December 31, 2019.

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 4: LONG TERM DEBT – GOVERNMENTAL ACTIVITIES** (Continued)

**Capital Leases** (Continued)

| Year                      | General Fund     |                  |                 | Electric         | Water            | Sewer            | Total             |
|---------------------------|------------------|------------------|-----------------|------------------|------------------|------------------|-------------------|
|                           | Public Safety    | Public Works     | Parks & Rec     | Fund             | Fund             | Fund             | Payment           |
| 2020                      | \$ 7,844         | \$ 5,806         | \$ 2,188        | \$ 5,806         | \$ 5,806         | \$ 5,806         | \$ 33,256         |
| 2021                      | 7,844            | 5,806            | -               | 5,806            | 5,806            | 5,806            | 31,068            |
| 2022                      | 1,962            | 3,931            | -               | 3,931            | 3,931            | 3,931            | 17,686            |
| 2023                      | -                | 3,307            | -               | 3,307            | 3,307            | 3,307            | 13,228            |
| 2024                      | -                | 3,307            | -               | 3,307            | 3,307            | 3,307            | 13,228            |
| 2025-2027                 | -                | 7,439            | -               | 7,439            | 7,439            | 7,439            | 29,756            |
| Future Minimum Lease Pmts | 17,650           | 29,596           | 2,188           | 29,596           | 29,596           | 29,596           | 138,222           |
| Less: Interest at 4.47%   | (682)            | (3,084)          | (6)             | (3,083)          | (3,084)          | (3,084)          | (13,023)          |
| Present Value of Payments | <u>\$ 16,968</u> | <u>\$ 26,512</u> | <u>\$ 2,182</u> | <u>\$ 26,513</u> | <u>\$ 26,512</u> | <u>\$ 26,512</u> | <u>\$ 125,199</u> |

In 2018, the Town entered into a capital lease agreement for the purchase of four portable police radios. The lease requires annual payments of \$4,241. The lease bears interest at 7.08%. Payments related to this lease will be paid by the General Fund. The Town has capitalized assets with a remaining basis of \$12,149 related to this lease. In the event of a default, the lessor shall have the right to take one or any combination of the following remedial steps; with or without terminating the contract, the lessor may declare all contract payments and other amounts payable by the lessee hereunder to the end of the then current budget year to be immediately due and payable, redelivery of any and all equipment at lessee's expense while being liable for any damages to the equipment and any additional collateral caused by the lessee or its employees or agents and the lessor may take whatever action at law or in equity that may appear necessary or desirable to enforce its rights with the lessee being responsible for all costs incurred in the enforcement of its rights under this contract including reasonable attorney fees.

The following is a schedule of the future minimum lease payments required under the capital lease:

| Year                      | Total<br>Payment |
|---------------------------|------------------|
| 2020                      | \$ 4,241         |
| 2021                      | 4,241            |
| 2022                      | 4,241            |
| 2023                      | 4,241            |
| Future Min. Lease Pmt     | 16,964           |
| Less: Interest 7.56%      | (2,778)          |
| Present Value of Payments | <u>\$ 14,186</u> |

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 4: LONG TERM DEBT – GOVERNMENTAL ACTIVITIES** (Continued)

**Capital Leases** (Continued)

In 2019, the Town entered into a capital lease agreement for the purchase of one Caterpillar Loader. The lease requires annual payments of \$18,965. The lease bears interest at 4.47%. Payments related to this lease will be paid by the General Fund. The Town has capitalized assets with a remaining basis of \$151,026 related to this lease. In the event of a default the lessor may terminate the affected lease and any other lease or lessee's rights thereunder and in any such event repossess the equipment at the lessor's expense. The equipment shall be repossessed free and clear of all liens and security interests. Upon repossession, if the equipment is damaged or otherwise made less suitable for the purposes for which it was manufactured then the lessee has the option to repair and restore to the same condition in which it was received or pay the lessor the reasonable costs of such a repair and restoration. In the event the lessor liquidates the equipment following an event of default and realizes net proceeds in excess of total rental payments under the lease, the lessor shall immediately pay the amount of any such excess to the lessee. If the lessee continues to use the equipment leased and refuses to pay rental payments the lessor may declare the rental payments due and owing for the fiscal period for which such appropriations have been made to be immediately due and payable and shall be entitled to bring such action at law or in equity to recover money and other damages attributable to such holdover period under the lease. The lessor shall also be entitled to exercise any and all remedies available under the applicable Uniform Commercial Code and all other rights and remedies that the lessor may have at law or in equity. The lessee is liable for any expense reasonably incurred with respect to the enforcement of any remedy available to the lessor, but only from legally available funds.

The following is a schedule of the future minimum lease payments required under the capital lease:

| <u>Year</u>               | <u>Total<br/>Payment</u> |
|---------------------------|--------------------------|
| 2020                      | \$ 18,965                |
| 2021                      | 18,965                   |
| 2022                      | 18,965                   |
| 2023                      | 18,965                   |
| 2024                      | 18,965                   |
| 2025-2028                 | <u>75,860</u>            |
| Future Minimum Lease Pmts | 170,685                  |
| Less: Interest at 4.47%   | <u>(32,595)</u>          |
| Present Value of Payments | <u>\$ 138,090</u>        |

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 5: LONG-TERM DEBT – BUSINESS-TYPE ACTIVITIES**

Changes in long-term debt for the year ended December 31, 2019 are as follows:

|                              | Balance<br>12/31/18 | Advances    | Payments          | Balance<br>12/31/19 | Current<br>Portion | Interest<br>Expense |
|------------------------------|---------------------|-------------|-------------------|---------------------|--------------------|---------------------|
| 2000 Electric Note Payable   | \$ 39,224           | \$ -        | \$ 32,203         | \$ 7,021            | \$ 7,021           | \$ 1,436            |
| 2003 CWRPDA Water Note       | 293,819             | -           | 54,204            | 239,615             | 56,394             | 11,216              |
| 2010 Sewer Revenue Bonds     | 1,088,844           | -           | 17,426            | 1,071,418           | 18,020             | 43,096              |
| 2017 Equipment Capital Lease | 85,342              | -           | 5,805             | 79,537              | 14,934             | 11,612              |
| <b>Totals</b>                | <b>\$ 1,507,229</b> | <b>\$ -</b> | <b>\$ 109,638</b> | <b>\$ 1,397,591</b> | <b>\$ 96,369</b>   | <b>\$ 67,360</b>    |

Details of the Town's outstanding business-type activity debt are as follows:

**ELECTRIC FUND**

The Town issued Electrical Enterprise Revenue Note, Series 2000 (the Electrical Note) on February 29, 2000 in the amount of \$400,000 to finance improvements to the Town's existing electrical power system. The Electrical Note is secured by a lien on the revenue of the electric fund and is payable monthly over a 20-year period. The Electrical Note bears interest at 5.75% annually until February 15, 2003 and will be adjusted every 5 years thereafter at a per annum interest rate equal to 96.28% of the then current 5-year U.S. Treasury note. The current interest rate is 5.75%.

| Year | Principal | Interest | Total    |
|------|-----------|----------|----------|
| 2020 | \$ 7,021  | \$ 51    | \$ 7,072 |

**WATER FUND**

In November 2003, the Town entered into a loan agreement with the Colorado Water Resource and Power Development Authority ("CWRPDA") for the purpose of constructing water system improvements. CWRPDA has committed funding up to \$981,198. The loan has a 20 year term and bears interest at 4% per annum. Payments of \$32,710 principal and interest are due semiannually on May 1 and November 1 of each year through November 1, 2023. The first payment was due May 1, 2004. The loan requires a three month operations and maintenance reserve computed to be \$66,792 as of December 31, 2019.

| Year          | Principal         | Interest         | Total             |
|---------------|-------------------|------------------|-------------------|
| 2020          | \$ 56,394         | \$ 9,025         | \$ 65,419         |
| 2021          | 58,672            | 6,748            | 65,420            |
| 2022          | 61,042            | 4,378            | 65,420            |
| 2023          | 63,507            | 1,933            | 65,440            |
| <b>Totals</b> | <b>\$ 239,615</b> | <b>\$ 22,084</b> | <b>\$ 261,699</b> |

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 5: LONG-TERM DEBT – BUSINESS-TYPE ACTIVITIES (Continued)**

**SEWER FUND**

In 2010, the Town issued Sewer Revenue Bonds in the amount of \$1,208,000 through the USDA Department of Rural Development. The bonds bear interest at 4% with semi-annual payments of \$30,406 due on February 1st and August 1st beginning February 1, 2011. There are debt service and operations and maintenance reserve requirements related to this loan, with \$87,259 of restricted cash to meet the requirements as of December 31, 2019.

Future payments on long-term debt are scheduled as follows:

| <u>Year</u>   | <u>Principal</u>           | <u>Interest</u>          | <u>Total</u>               |
|---------------|----------------------------|--------------------------|----------------------------|
| 2020          | \$ 18,020                  | \$ 42,792                | \$ 60,812                  |
| 2021          | 18,748                     | 42,064                   | 60,812                     |
| 2022          | 19,506                     | 41,307                   | 60,813                     |
| 2023          | 20,294                     | 40,518                   | 60,812                     |
| 2024          | 21,113                     | 39,699                   | 60,812                     |
| 2025-2029     | 119,072                    | 184,988                  | 304,060                    |
| 2030-2034     | 145,148                    | 158,912                  | 304,060                    |
| 2035-2039     | 176,936                    | 127,124                  | 304,060                    |
| 2040-2044     | 215,683                    | 88,377                   | 304,060                    |
| 2045-2049     | 262,917                    | 41,143                   | 304,060                    |
| 2050          | 53,981                     | 3,987                    | 57,968                     |
| <b>Totals</b> | <b><u>\$ 1,071,418</u></b> | <b><u>\$ 810,911</u></b> | <b><u>\$ 1,882,329</u></b> |

In addition, the Enterprise Funds will be responsible for their proportionate share of the 2017 equipment lease with a remaining balance of \$94,346 as described in the Governmental Activities Long-Term Debt shown above (Note 4).

**NOTE 6: EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS**

**STATEWIDE DEFINED BENEFIT PLAN (FPPA)**

**Summary of Significant Accounting Policies**

*Pensions.* The Town participates in the Statewide Defined Benefit Plan (SWDB), a cost-sharing multiple-employer defined benefit pension fund administered by the Fire & Police Pension Association of Colorado ("FPPA"). The net pension asset or liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the SWDB have been determined using the accrual basis of accounting as required by the accounting principles and reporting guidelines as set forth by the Governmental Accounting Standards Board. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**NOTE 6: EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS** (Continued)

**STATEWIDE DEFINED BENEFIT PLAN (FPPA)** (Continued)

**General Information about the Pension Plan**

*Plan description.* Eligible employees of the Town are provided with pensions through the Statewide Defined Benefit Plan (SWDB) - a cost-sharing multiple-employer defined benefit pension plan administered by FPPA. Plan benefits are specified in Title 31, Articles 30, 30.5 and 31 of the Colorado Revised Statutes (C.R.S.), rules and regulations codified by the Fire and Police Pension Association, and applicable provisions of the federal Internal Revenue Code. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. FPPA issues a publicly available comprehensive annual financial report, the most recent of which is for the fiscal year ended December 31, 2018, that can be obtained at <http://www.FPPAco.org>.

*Benefits provided.* A member is eligible for a normal retirement pension once the member has completed twenty-five years of credited service and has attained the age of 55.

The annual normal retirement benefit is 2 percent of the average of the member's highest three years' base salary for each year of credited service up to ten years, plus 2.5 percent for each year of service thereafter. The benefit earned prior to January 1, 2007 for members of affiliated Social Security employers will be reduced by the amount of Social Security income payable to the member annually. Effective January 1, 2007, members currently covered under Social Security will receive half the benefit when compared to the Statewide Defined Benefit Plan. Benefits paid to retired members are evaluated and may be re-determined every October 1. The amount of any increase is based on the Board's discretion and can range from 0 to the higher of 3 percent or the Consumer Price Index.

A member is eligible for an early retirement after completion of 30 years of service or attainment of age 50 with at least five years of credited service. The early retirement benefit equals the normal retirement benefit reduced on an actuarially equivalent basis. Upon termination, an employee may elect to have member contributions, along with 5 percent as interest, returned as a lump sum distribution. Alternatively, a member with at least five years of accredited service may leave contributions with the Plan and remain eligible for a retirement pension at age 55 equal to 2 percent of the member's average highest three years' base salary for each year of credited service up to ten years, plus 2.5 percent for each year of service thereafter.

*Contributions.* Contribution rates for the SWDB plan are set by state statute. Employer contribution rates can only be amended by state statute. Member contribution rates can be amended by state statute or election of the membership.

Members of the SWDB plan and their employers are contributing at the rate of 10 percent and 8 percent, respectively, of base salary for a total contribution rate of 18 percent in 2018. In 2014, the members elected to increase the member contribution rate to the SWDB plan beginning in 2015. Member contribution rates will increase 0.5 percent annually through 2022 to a total of 12 percent of base salary. Employer contributions will remain at 8 percent resulting in a combined contribution rate of 20 percent in 2022.

**NOTE 6: EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS** (Continued)

**STATEWIDE DEFINED BENEFIT PLAN (FPPA)** (Continued)

**General Information about the Pension Plan** (Continued)

Contributions from members and employers of departments reentering the system are established by resolution and approved by the FPPA Board of Directors. The reentry group has a combined contribution rate of 22 percent of base salary in 2018. It is a local decision as to whether the member or employer pays the additional 4 percent contribution. Per the 2014 member election, the reentry group also had their required member contribution rate increase 0.5 percent annually beginning in 2015 through 2022 for a total combined member and employer contribution rate of 24 percent in 2022.

The contribution rate for members and employers of affiliated social security employers is 5 percent and 4 percent, respectively, of base salary for a total contribution rate of 8 percent in 2018. Per the 2014 member election, members of the affiliate social security group had their required contribution rate increase 0.25 percent annually beginning in 2015 through 2022 to a total of 6 percent of base salary. Employer contributions will remain at 4 percent resulting in a combined contribution rate of 10 percent in 2022. The Town is not an affiliated social security employer.

Employer contributions are recognized by FPPA in the period in which the compensation becomes payable to the member and the Town is statutorily committed to pay the contributions to FPPA. Employer contributions recognized by the FPPA from the Town were \$8,521 for the plan year ended December 31, 2018 and \$18,041 for the fiscal year ended December 31, 2019. The current year contributions will be expensed in 2020 for FPPA purposes, December 31, 2019 employer contributions for reporting as of December 31, 2020, and are a timing difference at year end.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At December 31, 2019, the Town reported a liability of \$20,103 for its proportionate share of the SWDB's net pension liability. The net pension asset or liability was measured as of December 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2019. The Town's proportion of the net pension liability was based on Town's contributions to the SWDB for the calendar year 2018 relative to the total contributions of participating employers to the SWDB.

At December 31, 2019, the Town's proportion was .01590%, which was a decrease of .00174% from its proportion measured as of December 31, 2018.

For the year ended December 31, 2019, the Town recognized pension expense of \$9,624. At December 31, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 6: EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS** (Continued)

**STATEWIDE DEFINED BENEFIT PLAN (FPPA)** (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions** (Continued)

|                                                                                                                              | Deferred Outflows | Deferred Inflows   |
|------------------------------------------------------------------------------------------------------------------------------|-------------------|--------------------|
| Difference between expected and actual experience                                                                            | \$ 27,407         | \$ (196)           |
| Changes of assumptions or other inputs                                                                                       | \$ 19,212         | \$ -               |
| Net difference between projected and actual earnings on pension plan investments                                             | \$ 29,886         | \$ (15,309)        |
| Changes in proportion and differences between contributions recognized and proportionate share of contributions - Plan Basis | \$ 8,411          | \$ (4,631)         |
| Contributions subsequent to the measurement date                                                                             | \$ 18,041         | \$ -               |
| <b>Total</b>                                                                                                                 | <b>\$ 102,957</b> | <b>\$ (20,136)</b> |

\$18,041 reported as deferred outflows of resources related to pensions, resulting from contributions subsequent to the measurement date, will be recognized as an adjustment of the net pension asset in the year ended December 31, 2020.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ended December 31: | Fiscal year Total |
|-------------------------|-------------------|
| 2020                    | \$ 16,271         |
| 2021                    | 10,222            |
| 2022                    | 7,987             |
| 20230                   | 13,212            |
| 2024                    | 8,925             |
| 2025-2028               | 24,193            |
| <b>Total</b>            | <b>\$ 80,810</b>  |

*Actuarial assumptions.* The total pension liability in the January 1, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs:



**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 6: EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS** (Continued)

**STATEWIDE DEFINED BENEFIT PLAN (FPPA)** (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions** (Continued)

|                                                          |                          |
|----------------------------------------------------------|--------------------------|
| Actuarial method                                         | Entry Age Normal         |
| Amortization method                                      | Level % of Payroll, Open |
| Amortization period                                      | 30 Years                 |
| Long-term investment rate of return, net of pension plan | 7.00%                    |
| Salary increase, including wage inflation                | 4.25%-11.25%             |
| Cost of Living Adjustments (COLA)                        | 0.00%                    |
| * Includes inflation at                                  | 2.50%                    |

For determining the total pension liability, the post-retirement mortality tables for non-disabled retirees uses the 2006 central rates from the RP-2014 Annuitant Mortality Tables projected to 2018 using the MP-2017 projection scales, and the projected prospectively using the ultimate rates of the scale for all years. The pre-retirement off-duty mortality tables are adjusted to 50% of the RP-2014 mortality tables for active employees. The on-duty mortality rate is 0.00015.

For determining the actuarial determined contributions, the post-retirement mortality tables for non-disabled retirees is a blend of the Annuitant and Employee RP-2014 generational mortality tables with blue collar adjustment projected with Scale BB. The pre-retirement off-duty mortality tables are adjusted to 55% of the RP-2014 mortality tables for active employees. The on-duty mortality rate is 0.00020.

At least every five years the FPPA's Board of Directors, in accordance with best practices, reviews its economic and demographic actuarial assumptions. At its July 2018 meeting, the Board of Directors reviewed and approved recommended changes to the actuarial assumptions. The recommendations were made by the FPPA's actuaries, Gabriel, Roeder, Smith & Co., based upon their analysis of past experience and expectations of the future. The assumption changes were effective for actuarial valuations beginning January 1, 2019 and were used in the rollforward calculation of total pension liability as of December 31, 2018. Actuarial assumptions effective for actuarial valuations prior to January 1, 2019 were used in the determination of the actuarially determined contributions as of December 31, 2018. The actuarial assumptions impact actuarial factors for benefit purposes such as purchases of service credit and other benefits where actuarial factors are used.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation (assumed at 2.5 percent). Best estimates of arithmetic real rates of return for each major asset class included in the Fund's target asset allocation as of December 31, 2018 are summarized in the following table:

**NOTE 6: EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS** (Continued)

**STATEWIDE DEFINED BENEFIT PLAN (FPPA)** (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions** (Continued)

| Asset Class           | Target Allocation | Long-Term Expected Real Rate of Return |
|-----------------------|-------------------|----------------------------------------|
| Global Equity         | 37.00%            | 8.03%                                  |
| Equity Long/Short     | 9.00%             | 6.45%                                  |
| Illiquid Alternatives | 24.00%            | 10.00%                                 |
| Fixed Income          | 15.00%            | 2.90%                                  |
| Absolute Return       | 9.00%             | 5.08%                                  |
| Managed Futures       | 4.00%             | 5.35%                                  |
| Cash                  | 2.00%             | 2.52%                                  |
| Total                 | 100.00%           |                                        |

The discount rate used to measure the total pension liability was 7.00 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the Board's funding policy, which establishes the contractually required rates under Colorado statutes. Based on those assumptions, the SWDB plan fiduciary net position was projected to be available to make all the projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Discount rate.* Projected benefit payments are required to be discounted to their actuarial present values using a Single Discount Rate that reflects (1) a long-term expected rate of return on pension plan investments (to the extent that the plan's fiduciary net position is projected to be sufficient to pay benefits) and (2) tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the plan's projected fiduciary net position is not sufficient to pay benefits).

For the purpose of this valuation, the expected rate of return on pension plan investments is 7.00 percent; the municipal bond rate is 3.71 percent (based on the weekly rate closest to but not later than the measurement date of the "state & local bonds" rate from Federal Reserve statistical release (H.15)); and the resulting Single Discount Rate is 7.00 percent.

*Sensitivity of the proportionate share of the net pension asset (liability) to changes in the discount rate.* Regarding the sensitivity of the net pension liability/(asset) to changes in the Single Discount Rate, the following presents the plan's net pension liability, calculated using a Single Discount Rate of 7.00 percent, as well as what the plan's net pension liability/(asset) would be if it were calculated using a Single Discount Rate that is one percent lower or one percent higher:

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 6: EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS** (Continued)

**STATEWIDE DEFINED BENEFIT PLAN (FPPA)** (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions** (Continued)

|                                                          | 1% Decrease<br>(6.00%) | Current Discount<br>Rate (7.00%) | 1% Increase<br>(8.00%) |
|----------------------------------------------------------|------------------------|----------------------------------|------------------------|
| Proportionate share of the net pension asset (liability) | \$ (77,957)            | \$ (20,103)                      | \$ 27,886              |

**DEFINED CONTRIBUTION PLAN**

The Town offers its employees a Deferred Compensation Plan (the Plan) created in accordance with Internal Revenue Code Section 457. The Plan, available to all full-time employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

The contribution rate for the Town is 3% for covered employees or as contractually agreed to by the board. The Town's contributions to the Benefit Plan for the year ending December 31, 2019, 2018 and 2017 were \$23,640, \$28,668, and \$27,138, respectively, equal to their required contributions.

All amounts of compensation deferred under the Plan, all property and rights purchased with those amounts, and all income attributable to these amounts, property, or rights are held in trust for the exclusive benefits of participants and their beneficiaries. The Town has no ownership interest in the Plan nor is the Town liable for any losses under the Plan.

**NOTE 7: INTERFUND ACTIVITY**

The utility funds and grant fund have paid to the General Fund the following management and overhead fees:

|               | <b>Overhead<br/>Allocations</b> | <b>Management<br/>Fees</b> |
|---------------|---------------------------------|----------------------------|
| General Fund  | \$ 114,073                      | \$ 99,050                  |
| Electric Fund | (35,633)                        | (59,650)                   |
| Water Fund    | (39,107)                        | (22,000)                   |
| Sewer Fund    | (35,633)                        | (17,400)                   |
| Trash Fund    | (3,700)                         | -                          |
|               | <u>\$ -</u>                     | <u>\$ -</u>                |

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 8: COMMITMENTS AND CONTINGENCIES**

The Town receives financial assistance from federal and state governmental agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the General Fund or other applicable funds. However, in the opinion of the Town, any such disallowed claims will not have a material effect on any of the financial statements of the individual fund types included herein or on the overall financial position of the Town at December 31, 2019.

**NOTE 9: FUND BALANCE/NET POSITION APPROPRIATIONS AND RESTRICTIONS**

**Tax Spending and Debt Limitations**

On November 3, 1992, the voters of Colorado approved Amendment 1, commonly known as the TABOR Amendment, which adds a new Section 20 to Article X of the Colorado Constitution. TABOR contains tax, spending, revenue and debt limitations which apply to the State of Colorado, all local governments, and special districts.

The Town's financial activity for the year ended December 31, 2019 will provide the basis for calculation of future limitations adjusted for allowable increases tied to inflation and local growth.

Subsequent to December 31, 1992, revenue in excess of the Town's "spending limit" must be refunded unless voters approve the retaining of such excess revenue. TABOR generally requires voter approval for any new tax, tax increases and new debt.

In November 1998, the electors of the Town authorized the Town to collect, retain and expend the full amount of the revenues from all sources during 1998, as well as the full amount of all revenues generated by all sources for each subsequent year without limitation under Article X, Section 20 of the Colorado Constitution.

TABOR is extremely complex and subject to interpretation. Ultimate implementation may depend upon litigation and legislative guidance. The Town's management believes it is in compliance with the TABOR amendment.

The Article requires an emergency reserve be set aside for 2018 in the amount of 3% or more of its fiscal year spending. At December 31, 2019, the Town has reserved the following for emergencies:

|              |                  |
|--------------|------------------|
| General Fund | <u>\$ 41,000</u> |
|--------------|------------------|

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 9: FUND BALANCE/NET POSITION APPROPRIATIONS AND RESTRICTIONS (Continued)**

**Subsequent Appropriations/Other Restrictions and Commitments**

Through adoption of the 2020 budget, the Town has appropriated an increase of \$4,957 in carryover reserves for the General Fund. In addition, the Town has restricted or committed other funds as noted below:

|                                       | <u>Restricted Equity</u> |                   |
|---------------------------------------|--------------------------|-------------------|
| <b><u>Governmental Activities</u></b> |                          |                   |
| Conservation Trust Fund               | \$                       | 2,279             |
| TABOR Emergency Reserve               |                          | 41,000            |
| Parking Impact Fees                   |                          | 20,534            |
| Coal Queen Scholarship                |                          | 4,750             |
| <b>Total Government Activities</b>    | <b>\$</b>                | <b>68,563</b>     |
| <b><u>Business-type Activity</u></b>  |                          |                   |
| Water CWRPDA O&M Reserve              | \$                       | 66,792            |
| Sewer Bond Debt Service Reserve       |                          | 57,463            |
| Sewer Short Lived Asset Reserve       |                          | 29,796            |
| <b>Total Business-type Activities</b> | <b>\$</b>                | <b>154,051</b>    |
|                                       | <u>Fund Equity</u>       |                   |
|                                       | <u>Committed</u>         | <u>Restricted</u> |
| <b><u>General Fund</u></b>            |                          |                   |
| Conservation Trust Fund               | \$ -                     | \$ 2,279          |
| TABOR Emergency Reserve               | -                        | 41,000            |
| Coal Queen Scholarship                | -                        | 4,750             |
| Parking Fee in Lieu                   | -                        | 20,534            |
| Operating Reserve                     | 50,542                   | -                 |
| Capital Reserve - Police              | 17,555                   | -                 |
| Capital Reserve - Public Works        | 6,732                    | -                 |
| <b>Total General Fund</b>             | <b>\$ 74,829</b>         | <b>\$ 68,563</b>  |
| <b><u>Water Fund</u></b>              |                          |                   |
| CWRPDA O&M Reserve                    | \$                       | 66,792            |
| <b><u>Sewer Fund</u></b>              |                          |                   |
| Bond Debt Service Reserve             | \$                       | 57,463            |
| Bond Short Lived Asset Reserve        |                          | 29,796            |
| <b>Total Sewer Fund</b>               | <b>\$</b>                | <b>87,259</b>     |

**TOWN OF OAK CREEK, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2019**

**NOTE 10:     RISK MANAGEMENT**

The Town of Oak Creek, Colorado carries commercial insurance coverage for all foreseeable risks of loss. These include, but are not necessarily limited to, worker's compensation, property and liability, bond, and errors and omissions. The Town's risk of loss transfers to those carriers.

The Town has not materially changed its coverage from previous years. Based on the lack of previous loss occurrences, the Town has not recorded any liability for unpaid claims at December 31, 2019.

**REQUIRED SUPPLEMENTARY INFORMATION**  
**(Pension Schedules – Unaudited)**

**TOWN OF OAK CREEK**

**SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE  
NET PENSION ASSET (LIABILITY)  
FPPA Pension Plan  
Last 10 Fiscal Years<sup>(1)</sup>**

| <b>Fiscal Year</b> | <b>District's<br/>proportion of<br/>the net<br/>pension asset<br/>(liability)</b> | <b>District's<br/>proportionate<br/>share of the net<br/>pension asset<br/>(liability)</b> | <b>District's<br/>covered<br/>payroll</b> | <b>District's<br/>proportionate<br/>share of the<br/>net pension<br/>asset (liability)<br/>as a proportion<br/>of covered<br/>payroll</b> | <b>Plan fiduciary<br/>net position as<br/>a percentage of<br/>the total<br/>pension<br/>liability</b> |
|--------------------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
| 12/31/2019         | 0.0159008%                                                                        | \$ (20,103)                                                                                | \$ 106,513                                | -18.87%                                                                                                                                   | 95.23%                                                                                                |
| 12/31/2018         | 0.0176431%                                                                        | \$ 25,382                                                                                  | \$ 103,200                                | 24.59%                                                                                                                                    | 106.34%                                                                                               |
| 12/31/2017         | 0.0195469%                                                                        | \$ (7,063)                                                                                 | \$ 100,038                                | -7.06%                                                                                                                                    | 98.21%                                                                                                |
| 12/31/2016         | 0.0145249%                                                                        | \$ 256                                                                                     | \$ 70,413                                 | 0.36%                                                                                                                                     | 100.10%                                                                                               |
| 12/31/2015         | 0.0144375%                                                                        | \$ 16,294                                                                                  | \$ 64,925                                 | 25.10%                                                                                                                                    | 106.83%                                                                                               |
| 12/31/2014         | 0.0213235%                                                                        | \$ 19,067                                                                                  | \$ 92,613                                 | 20.59%                                                                                                                                    | 105.83%                                                                                               |

**Note:** All amounts are as of plan calculation dates which are one fiscal year prior to the date shown.

<sup>(1)</sup> - Additional years will be added to this schedule as they become available.

See the accompanying Independent Auditors' Report.



**TOWN OF OAK CREEK**

**SCHEDULE OF DISTRICT CONTRIBUTIONS**

**FPPA Pension Plan**

**Last 10 Fiscal Years<sup>(1)</sup>**

| <u>Fiscal Year</u> | <u>Contractually<br/>required<br/>contributions</u> | <u>Actual<br/>contributions</u> | <u>Contribution<br/>deficiency<br/>(excess)</u> | <u>District's<br/>covered<br/>payroll</u> | <u>Contributions as<br/>a percentage of<br/>covered payroll</u> |
|--------------------|-----------------------------------------------------|---------------------------------|-------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------|
| 12/31/2019         | \$ 8,521                                            | \$ 8,521                        | \$ -                                            | \$ 106,513                                | 8.00%                                                           |
| 12/31/2018         | \$ 8,256                                            | \$ 8,256                        | \$ -                                            | \$ 103,200                                | 8.00%                                                           |
| 12/31/2017         | \$ 8,003                                            | \$ 8,003                        | \$ -                                            | \$ 100,038                                | 8.00%                                                           |
| 12/31/2016         | \$ 5,633                                            | \$ 5,633                        | \$ -                                            | \$ 70,413                                 | 8.00%                                                           |
| 12/31/2015         | \$ 5,194                                            | \$ 5,194                        | \$ -                                            | \$ 64,925                                 | 8.00%                                                           |
| 12/31/2014         | \$ 7,409                                            | \$ 7,409                        | \$ -                                            | \$ 92,613                                 | 8.00%                                                           |

**Note:** All amounts are as of plan calculation dates which are one fiscal year prior to the date shown.

<sup>(1)</sup> - Additional years will be added to this schedule as they become available.

See the accompanying Independent Auditors' Report.

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## **REQUIRED SUPPLEMENTARY INFORMATION**

TOWN OF OAK CREEK, COLORADO

**BUDGETARY COMPARISON SCHEDULE**

**General Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                   | 2019           |                  |                  |                |                |
|-----------------------------------|----------------|------------------|------------------|----------------|----------------|
|                                   | Original       | Final            |                  | Variance       | 2018           |
|                                   | Budget         | Budget           | Actual           | With Final     | Actual         |
|                                   |                |                  |                  | Budget         |                |
| <b>REVENUES</b>                   |                |                  |                  |                |                |
| <b>Taxes</b>                      |                |                  |                  |                |                |
| Property Taxes                    | \$ 89,500      | \$ 89,500        | \$ 89,196        | \$ (304)       | \$ 91,028      |
| Specific Ownership Taxes          | 6,000          | 6,000            | 5,993            | (7)            | 7,610          |
| Sales and Use Taxes               | 204,000        | 270,000          | 290,306          | 20,306         | 214,248        |
| Other Taxes                       | 1,000          | 1,000            | 675              | (325)          | 2,583          |
| Total Tax Revenue                 | 300,500        | 366,500          | 386,170          | 19,670         | 315,469        |
| <b>Intergovernmental Revenues</b> |                |                  |                  |                |                |
| Cigarette Taxes                   | 1,100          | 1,100            | 647              | (453)          | 771            |
| Cons Trust Fund Revenue           | 8,500          | 8,500            | 10,620           | 2,120          | 9,255          |
| Highway Users                     | 28,000         | 28,000           | 36,161           | 8,161          | 36,419         |
| Road and Bridge                   | 3,000          | 3,000            | 4,018            | 1,018          | 3,094          |
| Clerk/Motor Vehicle Fees          | 5,300          | 5,300            | 3,732            | (1,568)        | 5,172          |
| Mineral Lease                     | 2,000          | 2,000            | 1,679            | (321)          | 1,426          |
| Severance Tax                     | 12,500         | 12,500           | 24,899           | 12,399         | 12,420         |
| State Grants                      | 142,000        | 370,000          | 479,609          | 109,609        | 68,067         |
| Total Intergovernmental Revenue   | 202,400        | 430,400          | 561,365          | 130,965        | 136,624        |
| <b>Licenses and Permits</b>       |                |                  |                  |                |                |
| Liquor Licenses                   | 1,100          | 1,100            | 1,218            | 118            | 2,823          |
| Marijuana Licenses                | 92,000         | 80,000           | 59,779           | (20,221)       | 91,830         |
| Animal Licenses                   | 500            | 500              | 264              | (236)          | 404            |
| Total Licenses and Permits        | 93,600         | 81,600           | 61,261           | (20,339)       | 95,057         |
| <b>Fines and Forfeits</b>         | 3,750          | 4,049            | 3,190            | (859)          | 2,663          |
| <b>Internal Charges</b>           |                |                  |                  |                |                |
| Administrative/Management Fees    | 99,050         | 99,050           | 99,050           | -              | 96,900         |
| <b>Charges for Services</b>       |                |                  |                  |                |                |
| Recreation/Comm Ctr Charges       | 37,100         | 37,100           | 24,167           | (12,933)       | 35,096         |
| Other Charges for Services        | 16,200         | 18,500           | 17,382           | (1,118)        | 16,165         |
| Total Charges for Services        | 53,300         | 55,600           | 41,549           | (14,051)       | 51,261         |
| <b>Investment Earnings</b>        | 28,600         | 35,000           | 40,864           | 5,864          | 29,739         |
| <b>Other Revenues</b>             |                |                  |                  |                |                |
| Other Miscellaneous Revenue       | 4,400          | 4,400            | 1,174            | (3,226)        | 4,425          |
| <b>TOTAL REVENUES</b>             | <b>785,600</b> | <b>1,076,599</b> | <b>1,194,623</b> | <b>118,024</b> | <b>732,138</b> |

See accompanying Independent Auditors' Report.

(Continued)

TOWN OF OAK CREEK, COLORADO

**BUDGETARY COMPARISON SCHEDULE**

**General Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                           | 2019     |          |          |            |          |
|---------------------------|----------|----------|----------|------------|----------|
|                           | Original | Final    |          | Variance   | 2018     |
|                           | Budget   | Budget   | Actual   | With Final | Actual   |
| (Continued)               |          |          |          |            |          |
| <b>EXPENDITURES</b>       |          |          |          |            |          |
| <b>General Government</b> |          |          |          |            |          |
| Personnel Services        | 91,957   | 91,957   | 81,131   | 10,826     | 92,380   |
| Contract labor            | 1,000    | 1,000    | 486      | 514        | -        |
| Equipment Rentals         | 300      | 300      | 450      | (150)      | 566      |
| Insurance                 | 15,900   | 15,900   | 16,006   | (106)      | 13,804   |
| Professional Fees         | 31,100   | 55,100   | 27,705   | 27,395     | 29,123   |
| Repairs and Maintenance   | 13,000   | 24,000   | 26,725   | (2,725)    | 20,390   |
| Supplies                  | 12,000   | 12,000   | 10,987   | 1,013      | 13,436   |
| Telephone and Utilities   | 11,000   | 11,000   | 9,328    | 1,672      | 11,330   |
| Travel and Training       | 5,200    | 5,200    | 3,572    | 1,628      | 5,683    |
| Overhead                  | (36,864) | (38,520) | (47,533) | 9,013      | (44,195) |
| Other Expenses            | 46,000   | 113,500  | 54,334   | 59,166     | 27,866   |
| Total General Government  | 190,593  | 291,437  | 183,191  | 108,246    | 170,383  |
| <b>Public Safety</b>      |          |          |          |            |          |
| Personnel Services        | 252,854  | 252,853  | 246,138  | 6,715      | 237,916  |
| Fuel and Automotive       | 4,500    | 4,500    | 1,961    | 2,539      | 5,346    |
| Professional Fees         | 3,970    | 5,470    | 3,491    | 1,979      | 1,018    |
| Repairs and Maintenance   | 6,250    | 7,500    | 2,203    | 5,297      | 5,034    |
| Supplies                  | 6,000    | 6,000    | 3,022    | 2,978      | 4,147    |
| Telephone and Utilities   | 2,500    | 2,500    | 2,009    | 491        | 2,206    |
| Travel and Training       | 5,700    | 8,200    | 6,642    | 1,558      | 7,841    |
| Other Expenses            | 3,000    | 3,000    | 3,973    | (973)      | 8,085    |
| Total Public Safety       | 284,774  | 290,023  | 269,439  | 20,584     | 271,593  |
| <b>Public Works</b>       |          |          |          |            |          |
| Personnel Services        | 61,658   | 61,658   | 54,509   | 7,149      | 57,154   |
| Contract Labor            | 6,000    | 15,000   | 12,934   | 2,066      | -        |
| Equipment Rentals         | 1,000    | 1,000    | -        | 1,000      | -        |
| Fuel and Automotive       | 12,500   | 12,500   | 14,950   | (2,450)    | 11,685   |
| Insurance                 | 1,700    | 1,676    | 1,676    | -          | 1,409    |
| Professional Fees         | 2,500    | 2,500    | 2,476    | 24         | 1,025    |
| Repairs and Maintenance   | 49,400   | 49,400   | 48,766   | 634        | 48,213   |
| Supplies                  | 12,700   | 12,700   | 5,518    | 7,182      | 11,581   |
| Telephone and Utilities   | 18,100   | 18,100   | 22,512   | (4,412)    | 20,756   |
| Travel and Training       | 1,000    | 1,000    | -        | 1,000      | 687      |
| Other Expenses            | (56,450) | (55,574) | (64,403) | 8,829      | (50,288) |
| Total Public Works        | 110,108  | 119,960  | 98,938   | 21,022     | 102,222  |

See accompanying Independent Auditors' Report.

(Continued)

TOWN OF OAK CREEK, COLORADO

**BUDGETARY COMPARISON SCHEDULE**

**General Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                                        | 2019                      |                           |                          |                          |                          |
|--------------------------------------------------------|---------------------------|---------------------------|--------------------------|--------------------------|--------------------------|
|                                                        | Original                  | Final                     |                          | Variance                 | 2018                     |
|                                                        | Budget                    | Budget                    | Actual                   | With Final               | Actual                   |
|                                                        |                           |                           |                          | Budget                   |                          |
| (Continued)                                            |                           |                           |                          |                          |                          |
| <b>Parks, Recreation and Other</b>                     |                           |                           |                          |                          |                          |
| Personnel Services                                     | 80,923                    | 80,923                    | 76,138                   | 4,785                    | 87,598                   |
| Contract labor                                         | 1,500                     | 5,000                     | 492                      | 4,508                    | 1,320                    |
| Equipment Rentals                                      | 3,865                     | 3,865                     | 3,865                    | -                        | 3,865                    |
| Fuel and Automotive                                    | 1,200                     | 1,200                     | 3,027                    | (1,827)                  | 844                      |
| Professional Fees                                      | -                         | 1,000                     | 1,204                    | (204)                    | 134                      |
| Repairs and Maintenance                                | 6,350                     | 6,350                     | 4,416                    | 1,934                    | 3,917                    |
| Supplies                                               | 9,300                     | 24,000                    | 17,057                   | 6,943                    | 12,224                   |
| Telephone and Utilities                                | 11,300                    | 11,300                    | 14,640                   | (3,340)                  | 12,247                   |
| Travel and Training                                    | 2,500                     | 2,500                     | 772                      | 1,728                    | 1,648                    |
| Other Expenses                                         | 10,200                    | 10,200                    | 6,192                    | 4,008                    | 7,851                    |
| Total Parks, Recreation & Other                        | <u>127,138</u>            | <u>146,338</u>            | <u>127,803</u>           | <u>18,535</u>            | <u>131,648</u>           |
| <b>Capital Outlay</b>                                  |                           |                           |                          |                          |                          |
| General Government Capital Outlay                      | 5,000                     | 5,000                     | 1,604                    | 3,396                    | 5,816                    |
| Public Works Capital Outlay                            | 165,000                   | 160,108                   | 5,210                    | 154,898                  | 5,399                    |
| Parks, Recreation and Other Capital Outlay             | 45,000                    | 568,000                   | 498,346                  | 69,654                   | 42,928                   |
| Total Capital Outlay                                   | <u>215,000</u>            | <u>733,108</u>            | <u>505,160</u>           | <u>227,948</u>           | <u>54,143</u>            |
| <b>Debt Service</b>                                    |                           |                           |                          |                          |                          |
| Principal                                              | 39,160                    | 35,350                    | 44,028                   | (8,678)                  | 18,613                   |
| TOTAL EXPENDITURES                                     | <u>966,773</u>            | <u>1,616,216</u>          | <u>1,228,559</u>         | <u>387,657</u>           | <u>748,602</u>           |
| <b>REVENUES IN EXCESS (DEFICIENCY) OF EXPENDITURES</b> | (181,173)                 | (539,617)                 | (33,936)                 | 505,681                  | (16,464)                 |
| <b>OTHER FINANCING SOURCES (USES)</b>                  |                           |                           |                          |                          |                          |
| Debt Proceeds                                          | <u>(160,000)</u>          | <u>(167,936)</u>          | -                        | <u>(167,936)</u>         | -                        |
| <b>NET CHANGE IN FUND BALANCE - BUDGET BASIS</b>       | <u><u>\$(341,173)</u></u> | <u><u>\$(707,553)</u></u> | <u>(33,936)</u>          | <u><u>\$ 337,745</u></u> | <u>(16,464)</u>          |
| <b>Budget to GAAP Basis Reconciliation</b>             |                           |                           |                          |                          |                          |
| Debt Proceeds                                          |                           |                           | 154,898                  |                          | 17,355                   |
| Capital Outlay                                         |                           |                           | <u>(154,898)</u>         |                          | <u>(17,355)</u>          |
| <b>NET CHANGE IN FUND BALANCE - GAAP BASIS</b>         |                           |                           | (33,936)                 |                          | (16,464)                 |
| <b>FUND BALANCE, BEGINNING</b>                         |                           |                           | <u>177,748</u>           |                          | <u>194,212</u>           |
| <b>FUND BALANCE, ENDING</b>                            |                           |                           | <u><u>\$ 143,812</u></u> |                          | <u><u>\$ 177,748</u></u> |

See accompanying Independent Auditors' Report.

## **OTHER SUPPLEMENTARY INFORMATION**

**TOWN OF OAK CREEK, COLORADO**

**BUDGETARY COMPARISON SCHEDULE**

**Live Well Grant Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                                  | <b>2019</b>             |               |                                           |                        |
|--------------------------------------------------|-------------------------|---------------|-------------------------------------------|------------------------|
|                                                  | <b>Final<br/>Budget</b> | <b>Actual</b> | <b>Variance<br/>With Final<br/>Budget</b> | <b>2018<br/>Actual</b> |
| <b>REVENUES</b>                                  |                         |               |                                           |                        |
| Donations                                        | \$ -                    | \$ -          | \$ -                                      | \$ 849                 |
| <b>EXPENDITURES</b>                              |                         |               |                                           |                        |
| Parks, Recreation and Other Capital Outlay       | -                       | -             | -                                         | 152                    |
| <b>NET CHANGE IN FUND BALANCE - BUDGET BASIS</b> | <u>\$ -</u>             | -             | <u>\$ -</u>                               | 697                    |
| <b>FUND BALANCE, BEGINNING</b>                   |                         | -             |                                           | (697)                  |
| <b>FUND BALANCE, ENDING</b>                      |                         | <u>\$ -</u>   |                                           | <u>\$ -</u>            |

See accompanying Independent Auditors' Report.



**TOWN OF OAK CREEK, COLORADO**

**COMBINING SCHEDULE OF NET POSITION**

**NONMAJOR ENTERPRISE FUNDS**

**DECEMBER 31, 2019**

**With Comparative Totals for December 31, 2018**

|                                                      | <b>Trash<br/>Fund</b> | <b>Total</b>     |                 |
|------------------------------------------------------|-----------------------|------------------|-----------------|
|                                                      |                       | <b>2019</b>      | <b>2018</b>     |
| <b>ASSETS AND DEFERRED OUTFLOWS</b>                  |                       |                  |                 |
| <b>ASSETS</b>                                        |                       |                  |                 |
| <b>Current Assets</b>                                |                       |                  |                 |
| Cash and Investments                                 |                       |                  |                 |
| Cash and Investments                                 | \$ 2,242              | \$ 2,242         | \$ (3,890)      |
| Receivables                                          |                       |                  |                 |
| Utility Receivable                                   | 11,801                | 11,801           | 11,092          |
| TOTAL ASSETS AND DEFERRED OUTFLOWS                   | <u>\$ 14,043</u>      | <u>\$ 14,043</u> | <u>\$ 7,202</u> |
| <b>LIABILITIES</b>                                   |                       |                  |                 |
| <b>Current Liabilities</b>                           |                       |                  |                 |
| Accounts Payable                                     | \$ 10,938             | \$ 10,938        | \$ -            |
| <b>NET POSITION</b>                                  |                       |                  |                 |
| Unrestricted Net Position                            | 3,105                 | 3,105            | 7,202           |
| TOTAL LIABILITIES, DEFERRED INFLOWS AND NET POSITION | <u>\$ 14,043</u>      | <u>\$ 14,043</u> | <u>\$ 7,202</u> |

See accompanying Independent Auditors' Report.

**TOWN OF OAK CREEK, COLORADO**

**COMBINING SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**

**NONMAJOR ENTERPRISE FUNDS**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                | <b>Trash</b> | <b>Total</b> |             |
|--------------------------------|--------------|--------------|-------------|
|                                | <b>Fund</b>  | <b>2019</b>  | <b>2018</b> |
| <b>Operating Revenues</b>      |              |              |             |
| Utility Charges                | \$ 134,310   | \$ 134,310   | \$ 122,029  |
| <b>Operating Expenses</b>      |              |              |             |
| Management Fees                | 3,700        | 3,700        | 3,718       |
| Personnel Services             | 6,660        | 6,660        | 6,030       |
| Professional Fees              | 127,474      | 127,474      | 120,055     |
| Other Operating Expenses       | 573          | 573          | 341         |
| Total Expenditures             | 138,407      | 138,407      | 130,144     |
| <b>Change in Net Position</b>  | (4,097)      | (4,097)      | (8,115)     |
| <b>Net Position, Beginning</b> | 7,202        | 7,202        | 15,317      |
| <b>Net Position, Ending</b>    | \$ 3,105     | \$ 3,105     | \$ 7,202    |

See accompanying Independent Auditors' Report.

**TOWN OF OAK CREEK**

**COMBINING SCHEDULE OF CASH FLOWS -**  
**NONMAJOR ENTERPRISE FUNDS**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                                                                                | <b>Trash</b>    | <b>Total</b>    |                   |
|------------------------------------------------------------------------------------------------|-----------------|-----------------|-------------------|
|                                                                                                | <b>Fund</b>     | <b>2019</b>     | <b>2018</b>       |
| Cash Flows From Operating Activities:                                                          |                 |                 |                   |
| Cash Received from Customers                                                                   | \$ 133,602      | \$ 133,602      | \$ 122,285        |
| Cash Paid to Suppliers                                                                         | (119,349)       | (119,349)       | (122,559)         |
| Cash Paid for Interfund Services                                                               | (3,700)         | (3,700)         | (3,718)           |
| Cash Paid to Employees                                                                         | (4,421)         | (4,421)         | (3,867)           |
| Net Cash Provided by Operating Activities                                                      | 6,132           | 6,132           | (7,859)           |
| Cash - Beginning                                                                               | (3,890)         | (3,890)         | 3,969             |
| Cash - Ending                                                                                  | <u>\$ 2,242</u> | <u>\$ 2,242</u> | <u>\$ (3,890)</u> |
| Reconciliation of Operating Income (Loss) to Net Cash Used for Operating Activities:           |                 |                 |                   |
| Operating Income (Loss)                                                                        | \$ (4,097)      | \$ (4,097)      | \$ (8,115)        |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by Operating Activities: |                 |                 |                   |
| Changes in Assets and Liabilities Related to Operations:                                       |                 |                 |                   |
| (Increase) Decrease in:                                                                        |                 |                 |                   |
| Utility Receivable                                                                             | (708)           | (708)           | 256               |
| Accounts Payable                                                                               | 10,937          | 10,937          | -                 |
| Net Cash Used for Operating Activities                                                         | <u>\$ 6,132</u> | <u>\$ 6,132</u> | <u>\$ (7,859)</u> |

See accompanying Independent Auditors' Report.

**TOWN OF OAK CREEK, COLORADO**

**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**  
**BUDGET AND ACTUAL**

**Electric Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                       | <b>2019</b>   |               |                   |               |
|---------------------------------------|---------------|---------------|-------------------|---------------|
|                                       | <b>Final</b>  |               | <b>Variance</b>   | <b>2018</b>   |
|                                       | <b>Budget</b> | <b>Actual</b> | <b>with Final</b> | <b>Actual</b> |
|                                       |               |               | <b>Budget</b>     |               |
| <b>Operating Revenues</b>             |               |               |                   |               |
| Utility Charges                       | \$ 1,285,875  | \$ 1,219,092  | \$ (66,783)       | \$ 1,187,518  |
| Other Charges for Services            | 1,500         | 2,544         | 1,044             | 12,068        |
| Total Revenues                        | 1,287,375     | 1,221,636     | (65,739)          | 1,199,586     |
| <b>Operating Expenses</b>             |               |               |                   |               |
| Management Fees                       | 90,846        | 95,283        | (4,437)           | 87,845        |
| Personnel Services                    | 222,623       | 200,483       | 22,140            | 214,087       |
| Commodity Charges                     | 673,000       | 647,675       | 25,325            | 640,708       |
| Administrative/Office Expenses        | 1,000         | 178           | 822               | 150           |
| Insurance                             | 11,500        | 11,652        | (152)             | 10,056        |
| Operating Supplies                    | 22,000        | 9,095         | 12,905            | 5,762         |
| Professional Fees                     | 10,000        | 7,639         | 2,361             | 11,451        |
| Repairs and Maintenance               | 25,500        | 6,534         | 18,966            | 4,438         |
| Travel and Training                   | 2,000         | -             | 2,000             | 1,050         |
| Telephone and Utilities               | 4,500         | 5,722         | (1,222)           | 3,093         |
| Other Operating Expenses              | 3,000         | 8,906         | (5,906)           | 10,185        |
| Other Capital Outlay                  | 406,400       | 14,972        | 391,428           | 45,778        |
| Total Expenditures                    | 1,472,369     | 1,008,139     | 464,230           | 1,034,603     |
| Operating Income (Loss)               | (184,994)     | 213,497       | 398,491           | 164,983       |
| <b>Other Income (Expense)</b>         |               |               |                   |               |
| Debt Service                          | (43,857)      | (39,446)      | 4,411             | (40,708)      |
| Change in Net Position (Budget Basis) | \$ (228,851)  | 174,051       | \$ 402,902        | 124,275       |
| <b>Budget to GAAP Reconciliation</b>  |               |               |                   |               |
| Principal Paid                        |               | 34,139        |                   | 36,356        |
| Depreciation Expense                  |               | (36,148)      |                   | (35,923)      |
| Capital Outlay                        |               | -             |                   | 4,500         |
| Change in Net Position - GAAP Basis   |               | 172,042       |                   | 129,208       |
| Net Position, Beginning               |               | 1,521,506     |                   | 1,392,298     |
| Net Position, Ending                  |               | \$ 1,693,548  |                   | \$ 1,521,506  |

See accompanying Independent Auditors' Report.

TOWN OF OAK CREEK, COLORADO

**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**

**BUDGET AND ACTUAL**

**Water Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                       | 2019            |              |                                  |                |
|---------------------------------------|-----------------|--------------|----------------------------------|----------------|
|                                       | Final<br>Budget | Actual       | Variance<br>with Final<br>Budget | 2018<br>Actual |
| <b>Operating Revenues</b>             |                 |              |                                  |                |
| Utility Charges                       | \$ 440,100      | \$ 376,902   | \$ (63,198)                      | \$ 337,225     |
| Other Charges for Services            | 100             | 294          | 194                              | -              |
| Total Revenues                        | 440,200         | 377,196      | (63,004)                         | 337,225        |
| <b>Operating Expenses</b>             |                 |              |                                  |                |
| Management Fees                       | 53,196          | 61,107       | (7,911)                          | 52,345         |
| Personnel Services                    | 127,907         | 112,321      | 15,586                           | 114,013        |
| Administrative/Office Expenses        | 325             | 275          | 50                               | 275            |
| Insurance                             | 8,136           | 8,136        | -                                | 7,874          |
| Operating Supplies                    | 18,200          | 14,737       | 3,463                            | 15,171         |
| Professional Fees                     | 6,000           | 4,638        | 1,362                            | 4,918          |
| Repairs and Maintenance               | 15,800          | 28,409       | (12,609)                         | 10,904         |
| Travel and Training                   | 2,000           | 177          | 1,823                            | 401            |
| Treatment                             | 13,800          | 3,555        | 10,245                           | 5,148          |
| Telephone and Utilities               | 20,000          | 24,260       | (4,260)                          | 22,334         |
| Other Operating Expenses              | 2,000           | 3,379        | (1,379)                          | 6,142          |
| Other Capital Outlay                  | 200,000         | 111,514      | 88,486                           | 131,414        |
| Total Expenditures                    | 467,364         | 372,508      | 94,856                           | 370,939        |
| Operating Income (Loss)               | (27,164)        | 4,688        | 31,852                           | (33,714)       |
| <b>Other Income (Expense)</b>         |                 |              |                                  |                |
| Other Revenue                         | 250             | -            | (250)                            | -              |
| Debt Service                          | (86,452)        | (71,225)     | 15,227                           | (72,489)       |
| Total Other Income (Expense)          | (86,202)        | (71,225)     | 14,977                           | (72,489)       |
| Net Income (Loss) before Transfers    | (113,366)       | (66,537)     | 46,829                           | (106,203)      |
| <b>Contributed Capital</b>            |                 |              |                                  |                |
| Plant Investment Fees                 | 5,500           | 5,240        | (260)                            | 5,500          |
| Intergovernmental Revenue             | 15,000          | 33,602       | 18,602                           | 11,757         |
| Total Contributed Capital             | 20,500          | 38,842       | 18,342                           | 17,257         |
| Change in Net Position (Budget Basis) | \$ (92,866)     | (27,695)     | \$ 65,171                        | (88,946)       |
| <b>Budget to GAAP Reconciliation</b>  |                 |              |                                  |                |
| Principal Paid                        |                 | 56,138       |                                  | 1,055,682      |
| Depreciation Expense                  |                 | (187,296)    |                                  | (184,568)      |
| Capital Outlay                        |                 | 74,442       |                                  | 86,413         |
| Change in Net Position - GAAP Basis   |                 | (84,411)     |                                  | 868,581        |
| Net Position, Beginning               |                 | 5,765,322    |                                  | 4,896,741      |
| Net Position, Ending                  |                 | \$ 5,680,911 |                                  | \$ 5,765,322   |

See accompanying Independent Auditors' Report.

TOWN OF OAK CREEK, COLORADO

**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**

**BUDGET AND ACTUAL**

**Sewer Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                       | 2019            |              |                                  |                |
|---------------------------------------|-----------------|--------------|----------------------------------|----------------|
|                                       | Final<br>Budget | Actual       | Variance<br>with Final<br>Budget | 2018<br>Actual |
| <b>Operating Revenues</b>             |                 |              |                                  |                |
| Utility Charges                       | \$ 340,100      | \$ 336,617   | \$ (3,483)                       | \$ 334,520     |
| Other Charges for Services            | 1,850           | 733          | (1,117)                          | 541            |
| Total Revenues                        | 341,950         | 337,350      | (4,600)                          | 335,061        |
| <b>Operating Expenses</b>             |                 |              |                                  |                |
| Management Fees                       | 48,596          | 53,033       | (4,437)                          | 47,744         |
| Personnel Services                    | 127,907         | 111,683      | 16,224                           | 113,706        |
| Insurance                             | 6,539           | 6,539        | -                                | 5,638          |
| Operating Supplies                    | 6,000           | 3,837        | 2,163                            | 4,263          |
| Professional Fees                     | 5,000           | -            | 5,000                            | -              |
| Repairs and Maintenance               | 5,500           | 10,627       | (5,127)                          | 3,867          |
| Travel and Training                   | 500             | -            | 500                              | 60             |
| Treatment                             | 11,000          | 13,293       | (2,293)                          | 12,853         |
| Telephone and Utilities               | 27,500          | 29,770       | (2,270)                          | 30,710         |
| Other Operating Expenses              | 700             | -            | 700                              | -              |
| Other Capital Outlay                  | 100,000         | 16,508       | 83,492                           | 20,992         |
| Total Expenditures                    | 339,242         | 245,290      | 93,952                           | 239,833        |
| Operating Income (Loss)               | 2,708           | 92,060       | 89,352                           | 95,228         |
| <b>Other Income (Expense)</b>         |                 |              |                                  |                |
| Investment Earnings                   | 50              | 64           | 14                               | 58             |
| Other Revenue                         | 8,750           | -            | (8,750)                          | -              |
| Debt Service                          | (54,152)        | (66,326)     | (12,174)                         | (67,602)       |
| Total Other Income (Expense)          | (45,352)        | (66,262)     | (20,910)                         | (67,544)       |
| Net Income (Loss) before Transfers    | (42,644)        | 25,798       | 68,442                           | 27,684         |
| <b>Contributed Capital</b>            |                 |              |                                  |                |
| Plant Investment Fees                 | 5,500           | 5,240        | (260)                            | 5,500          |
| Change in Net Position (Budget Basis) | \$ (37,144)     | 31,038       | \$ 68,182                        | 33,184         |
| <b>Budget to GAAP Reconciliation</b>  |                 |              |                                  |                |
| Principal Paid                        |                 | 19,360       |                                  | 22,721         |
| Depreciation Expense                  |                 | (129,099)    |                                  | (127,769)      |
| Capital Outlay                        |                 | 16,508       |                                  | 20,992         |
| Change in Net Position - GAAP Basis   |                 | (62,193)     |                                  | (50,872)       |
| Net Position, Beginning               |                 | 3,852,217    |                                  | 3,903,089      |
| Net Position, Ending                  |                 | \$ 3,790,024 |                                  | \$ 3,852,217   |

See accompanying Independent Auditors' Report.

**TOWN OF OAK CREEK, COLORADO**

**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**

**BUDGET AND ACTUAL**

**Trash Fund**

**FOR THE YEAR ENDED DECEMBER 31, 2019**

**With Comparative Totals for the Year Ended December 31, 2018**

|                                       | <b>2019</b>             |                 |                                           |                        |
|---------------------------------------|-------------------------|-----------------|-------------------------------------------|------------------------|
|                                       | <b>Final<br/>Budget</b> | <b>Actual</b>   | <b>Variance<br/>with Final<br/>Budget</b> | <b>2018<br/>Actual</b> |
| <b>Operating Revenues</b>             |                         |                 |                                           |                        |
| Utility Charges                       | \$ 150,000              | \$ 134,310      | \$ (15,690)                               | \$ 122,029             |
| <b>Operating Expenses</b>             |                         |                 |                                           |                        |
| Management Fees                       | 3,072                   | 3,700           | (628)                                     | 3,718                  |
| Personnel Services                    | 6,516                   | 6,660           | (144)                                     | 6,030                  |
| Professional Fees                     | 135,000                 | 127,474         | 7,526                                     | 120,055                |
| Other Operating Expenses              | -                       | 573             | (573)                                     | 341                    |
| Total Expenditures                    | <u>144,588</u>          | <u>138,407</u>  | <u>6,181</u>                              | <u>130,144</u>         |
| Change in Net Position (Budget Basis) | <u>\$ 5,412</u>         | <u>(4,097)</u>  | <u>\$ (9,509)</u>                         | <u>(8,115)</u>         |
| <b>Net Position, Beginning</b>        |                         | <u>7,202</u>    |                                           | <u>15,317</u>          |
| <b>Net Position, Ending</b>           |                         | <u>\$ 3,105</u> |                                           | <u>\$ 7,202</u>        |

See accompanying Independent Auditors' Report.

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## **STATE COMPLIANCE**

The public report burden for this information collection is estimated to average 380 hours annually.

|                                                                                           |                                  |                                                        |                                                  |
|-------------------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------|--------------------------------------------------|
| <b>LOCAL HIGHWAY FINANCE REPORT</b>                                                       |                                  | City or County:<br>Oak Creek, Routt County             |                                                  |
|                                                                                           |                                  | YEAR ENDING :<br>December 2019                         |                                                  |
| This Information From The Records Of Town of Oak Creek                                    |                                  | Prepared By:<br>Phone:                                 | Sandy Jacobs<br>970-736-2422                     |
| <b>I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE</b> |                                  |                                                        |                                                  |
| ITEM                                                                                      | <b>A. Local Motor-Fuel Taxes</b> | <b>B. Local Motor-Vehicle Taxes</b>                    | <b>C. Receipts from State Highway-User Taxes</b> |
| 1. Total receipts available                                                               |                                  |                                                        |                                                  |
| 2. Minus amount used for collection expenses                                              |                                  |                                                        |                                                  |
| 3. Minus amount used for nonhighway purposes                                              |                                  |                                                        |                                                  |
| 4. Minus amount used for mass transit                                                     |                                  |                                                        |                                                  |
| 5. Remainder used for highway purposes                                                    |                                  |                                                        |                                                  |
| <b>II. RECEIPTS FOR ROAD AND STREET PURPOSES</b>                                          |                                  | <b>III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES</b> |                                                  |
| ITEM                                                                                      | AMOUNT                           | ITEM                                                   | AMOUNT                                           |
| <b>A. Receipts from local sources:</b>                                                    |                                  | <b>A. Local highway disbursements:</b>                 |                                                  |
| 1. Local highway-user taxes                                                               |                                  | 1. Capital outlay (from page 2)                        | 5,000                                            |
| a. Motor Fuel (from Item I.A.5.)                                                          |                                  | 2. Maintenance:                                        | 47,071                                           |
| b. Motor Vehicle (from Item I.B.5.)                                                       |                                  | 3. Road and street services:                           |                                                  |
| c. Total (a.+b.)                                                                          |                                  | a. Traffic control operations                          |                                                  |
| 2. General fund appropriations                                                            | 9,383                            | b. Snow and ice removal                                | 47,071                                           |
| 3. Other local imposts (from page 2)                                                      | 102,773                          | c. Other                                               |                                                  |
| 4. Miscellaneous local receipts (from page 2)                                             | 0                                | d. Total (a. through c.)                               | 47,071                                           |
| 5. Transfers from toll facilities                                                         |                                  | 4. General administration & miscellaneous              | 4,796                                            |
| 6. Proceeds of sale of bonds and notes:                                                   |                                  | 5. Highway law enforcement and safety                  | 48,110                                           |
| a. Bonds - Original Issues                                                                |                                  | 6. Total (1 through 5)                                 | 152,049                                          |
| b. Bonds - Refunding Issues                                                               |                                  | <b>B. Debt service on local obligations:</b>           |                                                  |
| c. Notes                                                                                  |                                  | 1. Bonds:                                              |                                                  |
| d. Total (a. + b. + c.)                                                                   | 0                                | a. Interest                                            |                                                  |
| 7. Total (1 through 6)                                                                    | 112,156                          | b. Redemption                                          |                                                  |
| <b>B. Private Contributions</b>                                                           |                                  | c. Total (a. + b.)                                     | 0                                                |
| <b>C. Receipts from State government</b><br>(from page 2)                                 | 39,893                           | 2. Notes:                                              |                                                  |
| <b>D. Receipts from Federal Government</b><br>(from page 2)                               | 0                                | a. Interest                                            |                                                  |
| <b>E. Total receipts (A.7 + B + C + D)</b>                                                | 152,049                          | b. Redemption                                          |                                                  |
|                                                                                           |                                  | c. Total (a. + b.)                                     | 0                                                |
|                                                                                           |                                  | 3. Total (1.c + 2.c)                                   | 0                                                |
|                                                                                           |                                  | <b>C. Payments to State for highways</b>               |                                                  |
|                                                                                           |                                  | <b>D. Payments to toll facilities</b>                  |                                                  |
|                                                                                           |                                  | <b>E. Total disbursements (A.6 + B.3 + C + D)</b>      | 152,049                                          |
| <b>IV. LOCAL HIGHWAY DEBT STATUS</b><br>(Show all entries at par)                         |                                  |                                                        |                                                  |
|                                                                                           | Opening Debt                     | Amount Issued                                          | Closing Debt                                     |
| <b>A. Bonds (Total)</b>                                                                   |                                  |                                                        | 0                                                |
| 1. Bonds (Refunding Portion)                                                              |                                  |                                                        |                                                  |
| <b>B. Notes (Total)</b>                                                                   |                                  |                                                        | 0                                                |
| <b>V. LOCAL ROAD AND STREET FUND BALANCE</b>                                              |                                  |                                                        |                                                  |
|                                                                                           | A. Beginning Balance             | B. Total Receipts                                      | C. Total Disbursements                           |
|                                                                                           |                                  | 152,049                                                | 152,049                                          |
|                                                                                           |                                  |                                                        | 0                                                |
| <b>Notes and Comments:</b>                                                                |                                  |                                                        |                                                  |

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|                                     |  |                                       |  |
|-------------------------------------|--|---------------------------------------|--|
| <b>LOCAL HIGHWAY FINANCE REPORT</b> |  | STATE:<br>Colorado                    |  |
|                                     |  | YEAR ENDING (mm/yy):<br>December 2019 |  |

  

| II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL |         |                                           |                           |
|----------------------------------------------------|---------|-------------------------------------------|---------------------------|
| ITEM                                               | AMOUNT  | ITEM                                      | AMOUNT                    |
| <b>A.3. Other local imposts:</b>                   |         | <b>A.4. Miscellaneous local receipts:</b> |                           |
| a. Property Taxes and Assessments                  |         | a. Interest on investments                |                           |
| b. Other local imposts:                            |         | b. Traffic Fines & Penalties              |                           |
| 1. Sales Taxes                                     | 96,780  | c. Parking Garage Fees                    |                           |
| 2. Infrastructure & Impact Fees                    |         | d. Parking Meter Fees                     |                           |
| 3. Liens                                           |         | e. Sale of Surplus Property               |                           |
| 4. Licenses                                        |         | f. Charges for Services                   |                           |
| 5. Specific Ownership &/or Other                   | 5,993   | g. Other Misc. Receipts                   |                           |
| 6. Total (1. through 5.)                           | 102,773 | h. Other                                  |                           |
| c. Total (a. + b.)                                 | 102,773 | i. Total (a. through h.)                  | 0                         |
|                                                    |         |                                           | (Carry forward to page 1) |

  

| ITEM                                     | AMOUNT | ITEM                                       | AMOUNT                    |
|------------------------------------------|--------|--------------------------------------------|---------------------------|
| <b>C. Receipts from State Government</b> |        | <b>D. Receipts from Federal Government</b> |                           |
| 1. Highway-user taxes                    | 36,161 | 1. FHWA (from Item I.D.5.)                 |                           |
| 2. State general funds                   |        | 2. Other Federal agencies:                 |                           |
| 3. Other State funds:                    |        | a. Forest Service                          |                           |
| a. State bond proceeds                   |        | b. FEMA                                    |                           |
| b. Project Match                         |        | c. HUD                                     |                           |
| c. Motor Vehicle Registrations           | 3,732  | d. Federal Transit Admin                   |                           |
| d. Other (Specify) - DOLA Grant          |        | e. U.S. Corps of Engineers                 |                           |
| e. Other (Specify)                       |        | f. Other Federal                           |                           |
| f. Total (a. through e.)                 | 3,732  | g. Total (a. through f.)                   | 0                         |
| 4. Total (1. + 2. + 3.f)                 | 39,893 | 3. Total (1. + 2.g)                        |                           |
|                                          |        |                                            | (Carry forward to page 1) |

  

| III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL |                                         |                                          |                           |
|----------------------------------------------------------|-----------------------------------------|------------------------------------------|---------------------------|
|                                                          | ON NATIONAL<br>HIGHWAY<br>SYSTEM<br>(a) | OFF NATIONAL<br>HIGHWAY<br>SYSTEM<br>(b) | TOTAL<br>(c)              |
| <b>A.1. Capital outlay:</b>                              |                                         |                                          |                           |
| a. Right-Of-Way Costs                                    |                                         |                                          | 0                         |
| b. Engineering Costs                                     |                                         |                                          | 0                         |
| c. Construction:                                         |                                         |                                          |                           |
| (1). New Facilities                                      |                                         |                                          | 0                         |
| (2). Capacity Improvements                               |                                         |                                          | 0                         |
| (3). System Preservation                                 |                                         | 5,000                                    | 5,000                     |
| (4). System Enhancement & Operation                      |                                         |                                          | 0                         |
| (5). Total Construction (1) + (2) + (3) + (4)            | 0                                       | 5,000                                    | 5,000                     |
| d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)      | 0                                       | 5,000                                    | 5,000                     |
|                                                          |                                         |                                          | (Carry forward to page 1) |

  

**Notes and Comments:**